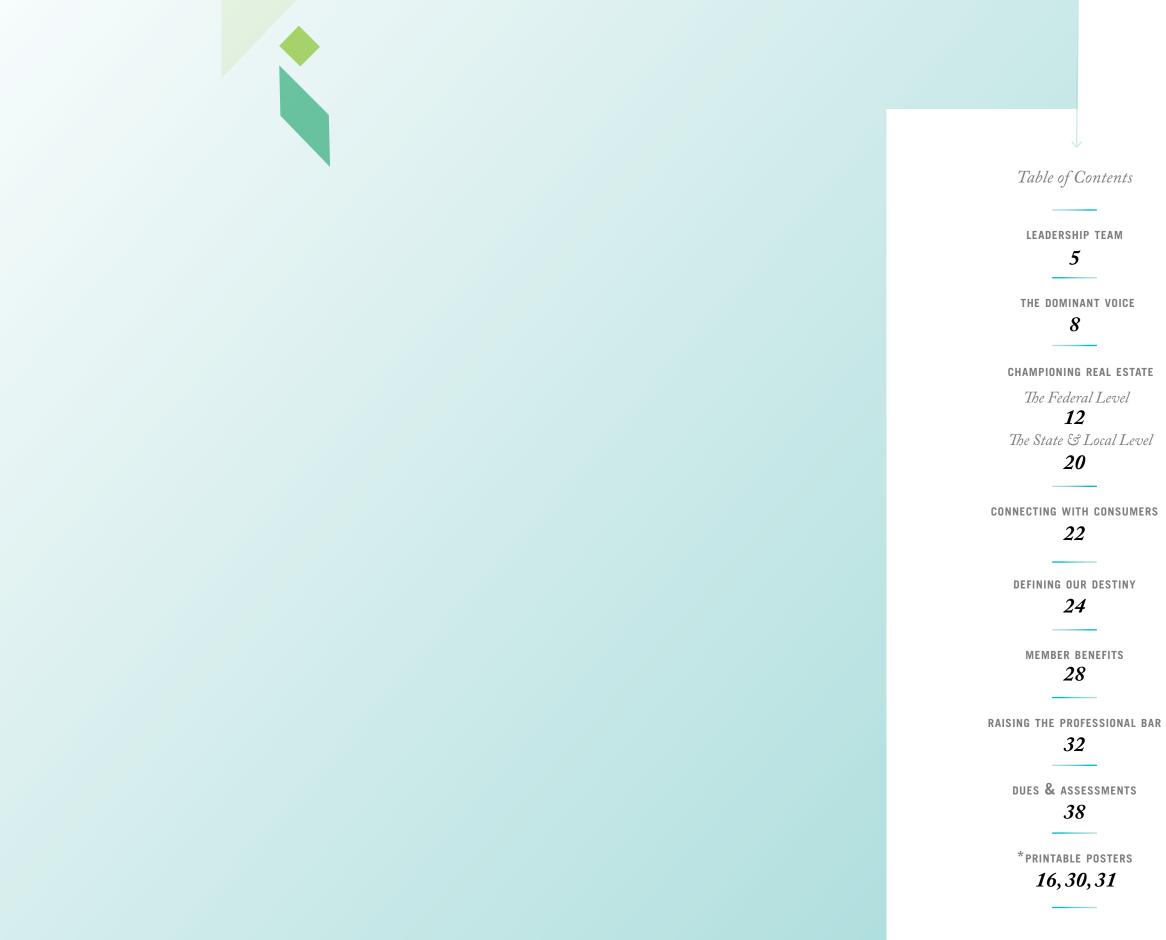


NATIONAL ASSOCIATION [®] Realtors[®] Annual Report 2013







"The National Association of **REALTORS**[®] doesn't wait for things to happen; we make it happen."

GARY THOMAS

2013 NAR LEADERSHIP TEAM



GARY THOMAS President





BILL ARMSTRONG Treasurer

GRI

MOE VEISSI Immediate Past President



STEVE BROWN ABR, CIPS, CRS, GREEN **President-Elect**



CHRIS POLYCHRON CRS, GRI First Vice President



BILL BROWN Vice President



LESLIE ROUDA SMITH ABR, CRB, CRS, PMN, E-PRO Vice President



DALE STINTON CAE, CPA, CMA, RCE CEO

NAR Senior Staff

PAMELA GEURDS KABATI Senior

Vice President, **Communications**

Senior Vice President, Human Resources, AE & Leadership Development

DALE STINTON

DOUG HINDERER

WALT WITEK

CEO

CAE, CPA, CMA, RCE

JOHN PIERPOINT

Senior Vice President, Finance & Chief Financial Officer Senior Vice President, Community පි Political Affairs

JANET BRANTON JERRY GIOVANIELLO Senior

Vice President, Government Affairs & Chief Lobbyist

MARK LESSWING

Senior Vice President & Chief Technology Officer

LAWRENCE YUN

Vice President,

Law & Policy

General Counsel,

CAE, CIPS

Senior

Vice President,

Commercial &

Global Services

LAURIE JANIK

Senior

Senior Vice President, Research & Chief Economist

BOB GOLDBERG

Senior Vice President, Sales & Marketing, **Business** Development & Strategic Investments, Professional Development, Conventions; President/CEO, Realtors[®] Information Network

Regional Vice **Presidents**

REBECCA D. MURPHY CRS, CRB, GRI

Region 4 (Kentucky, North Carolina, South Carolina and Tennessee)

LINDA FERCODIN

Region 1 (Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island and Vermont)

FRANK E. KOWALSKI GRI, CIPS, CRS

Virgin Islands)

SHARLA M. LAU GRI, ABR E-PRO

Region 9

Region 5

(Alabama, Florida,

Georgia, Mississippi,

Puerto Rico and the

(Arkansas, Kansas,

Missouri and

Oklahoma)

DARYL LEE BRAHAM GRI, CRB

Region 8 (Iowa, Minnesota, Nebraska, North Dakota and South Dakota)

VINCE MALTA

JEREMY A. STARR GRI, CIPS, CRS, CRB

Region 12 (Alaska, Idaho, Montana, Oregon and Washington)

Region 13 (California, Guam and Hawaii)

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DOMINIC J. CARDONE ABR, CRS, SFR, GREEN

Region 2 (New Jersey, New York and Pennsylvania)

BOB TAYLOR GRI, ABR, CRS, CRB, E-PRO

Region 6 (Michigan and Ohio)

JOHN J. HARRISON CRS, CRB, SRES, GRI

Region 3 (Delaware, District of Columbia, Maryland, Virginia and West Virginia)

JOHN R. FLOR ABR, CRS, GRI, RSPS, RSS, E-PRO

Region 7 (Illinois, Indiana and Wisconsin)

BROOKE HUNT E-PRO, SFR

Region 10 (Louisiana and Texas)

PATRICIA A. PIPKIN GRI, SRES, PMN

Region 11 (Arizona, Colorado, Nevada, New Mexico, Utah and Wyoming)

NAR: The Dominant Voice

for Real Estate



IMPROVING THE LENDING ENVIRONMENT FOR CONSUMERS

> mortgage regulation, known as the the Qualified Mortgage.

Ensuring Affordable Homeownership and Fostering Vibrant Communities

Because of NAR's vision and foresight, consumers will not face the daunting hurdle of a 20% down payment on a home.

> IN 2014, NAR will continue to work on solving the problematic definition of "points and fees" that came about as a result of the decision.

IN JANUARY 2013, NAR won a significant victory for consumers when the Consumer Financial Protection Bureau agreed with NAR's argument that protecting lenders will ensure the wide availability of affordable credit for qualified buyers. The rule on the Qualified Mortgage defines underwriting standards that the majority of lenders will use to qualify prospective buyers.

The new loan underwriting standards are:

IN AUGUST 2013, NAR scored another critical win for consumers when federal regulators proposed aligning a second Qualified Residential Mortgage, with

- Low points and fees
- Follows underwriting guidelines
- No risky features
- Borrower's debt-to-income ratio must not exceed 43% of gross income
- Mortgage must be affordable to the consumer



LOAN LIMITS

At NAR's urging, the federal housing finance agency kept the 2014 maximum conforming loan limits for mortgages acquired by Fannie Mae and Freddie Mac at \$417,000 on one-unit properties in most areas and a cap of \$625,500 in high-cost areas.

Because of NAR's efforts, up to

HOME BUYERS

opened the door to the American Dream of homeownership.

CONGRESSIONAL EVENTS PROGRAM

NAR showcased its grassroots strength by providing political support to legislative champions of the real estate industry.



Hosted 15 freshman members of Congress

Hosted 13 **VETERAN HOUSE MEMBERS**

6 **UNITED STATES** SENATORS.

thanking them for their leadership on issues important to REALTORS®,

Brought Federal Political Coordinators to attend all events in Washington, sending elected officials a strong signal about our team approach.

PRESERVING FHA AND ENSURING SECONDARY MORTGAGE MARKET FINANCE

GRASS-ROOTS **STRENGTH**

NAR supports restructuring the secondary mortgage market by winding down Fannie Mae and Freddie Mac but believes any new secondary market entity replacement must have an explicit government guarantee.

PRESERVING **HOMEOWNERSHIP TAX POLICIES**

NAR believes that current-law real estate tax provisions are vital to the health of the economy and to homeownership.

SAFEGUARDING **CONSUMER DATA PRIVACY**

NAR is working with Congress and regulators to develop appropriate legislative and regulatory best practices to lessen the potential for breaches and identity theft.

BOLSTERING **COMMERCIAL REAL ESTATE** LENDING



NAR is working to promote legislation on federal regulations pertaining to commercial real estate and the value and importance of liquidity in commercial credit markets.



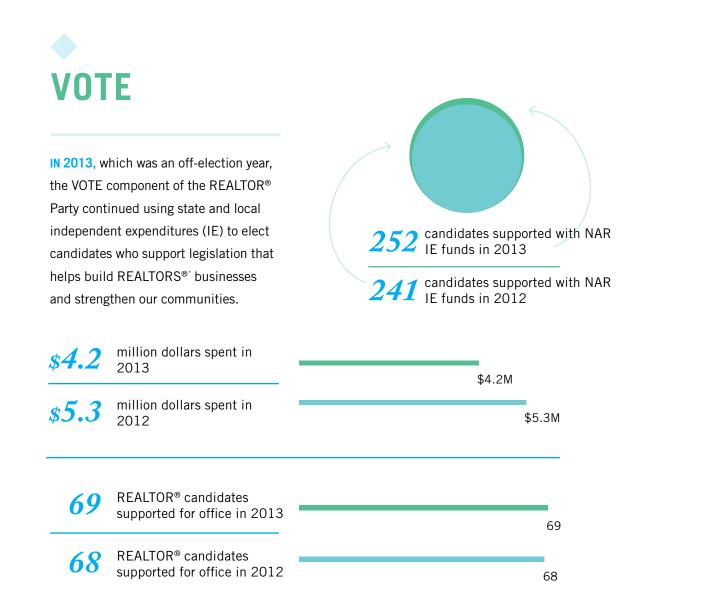
IN 2010, then-NAR President Vicki Cox Golder launched the REALTOR® Party Initiative to galvanize the strength of NAR's 1 million members in 3 very specific ways:

VOTE

ACT

INVEST

IN 2013, the REALTOR[®] Party forged a new path in NAR's advocacy efforts.



ACT

THE ACT component of the REALTOR® Party encouraged REALTORS® to support public policies that promoted homeownership and investment in real estate in 2013. We did this in many ways, including responding to Calls for Action at every level of government and fostering relationships that build vibrant communities.

2013 CALL FOR ACTION (CFA) RESPONSE RATES:

11.1% Flood insurance issues could sink your sales

15.1% Tax reform should do no harm

100% ^FC re N

Federal Political Coordinationators' response rate to all NAR Calls for Action

MOBILE APP

WE LAUNCHED the REALTOR[®] Action Center mobile app that allows members to VOTE, ACT and INVEST from anywhere by:

RECEIVING NOTIFICATION ALERTS FOR CFAs

INVESTING IN RPAC

TRACKING HOW STATE AND LOCAL ASSOCIATIONS ARE USING NAR PROGRAMS TO BUILD POLITICAL STRENGTH CHECKING ACTION ITEMS FOR REALTOR® PARTY ENGAGEMENT

KEEPING APPRISED OF STATE AND LOCAL ADVOCACY EFFORTS





IN 2013, the INVEST component of the REALTOR® Party encouraged REALTORS® to support pro-REALTOR® Party candidates at the local, state and federal levels by investing in the REALTORS® Political Action Committee and President's Circle.

RPAC raised **\$8,111,081** IN 2013, an 11% increase over 2012.

RPAC at all levels (local, state and national) raised a record-breaking

\$24,700,946 across the country in 2013.

RPAC participation increased by

4% to 26%, more than double the average participation rate of other trade association PACs.

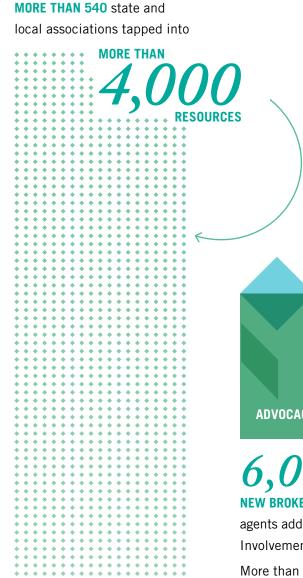
RPAC has 5,504 MAJOR INVESTORS, up 14% from 2012.

President's Circle has 726 MEMBERS 20% ahead of last year.

President's Circle members invest an additional *\$2,000* directly to REALTOR[®] Champions, giving NAR approximately

\$1.4 MILLION in REALTOR® Party funds beyond RPAC dollars.

Championing Real Estate at the State and Local Level



. 17,410

Mobile texts sent to **REALTORS®** regarding important advocacy issues

COMMUNITY OUTREACH

150 grants, totaling \$674,000, supporting housing opportunity, diversity and smart growth

1.200 REALTORS®

trained in housing opportunity and smart growth classes

CAMPAIGN SERVICES

252 State and Local Independent Expenditure campaigns

69 REALTOR® candidates supported with Independent Expenditures

262 direct mail campaigns

 $2.78_{\scriptscriptstyle
m Million}$ pieces of mail

1.28MILLION phone calls



ADVOCACY & GRASSROOTS

6,000 **NEW BROKERS** and their agents added to the Broker Involvement Program

BROKERS with 452,089 agents in the Broker Involvement Program

INAUGURAL REAL ESTATE BROKER CONFERENCE HELD FOR BROKER **OWNERS AND PRINCIPAL BROKERS**

Connecting with Consumers

NAR remains the dominant real estate voice across all media. Whether the story is about the value of homeownership, public policy affecting real estate, real estate trends and data, or REALTOR[®] value, NAR is truly "The Voice for Real Estate."

HOUSELOGIC—more than 100,000 REALTORS[®] took advantage of the resources available on HouseLogic's REALTOR[®] Content Resource.

HOUSELOGIC HELPS REALTORS® MAINTAIN AND SUSTAIN CONSUMER **RELATIONSHIPS THROUGHOUT THE** HOMEOWNERSHIP LIFECYCLE.

BILLION IMPRESSIONS generated in 2013a publicity value of

Show runs in the top **REAL ESTATE TODAY RADIO**



cumulative monthly

THE NATIONAL ASSOCIATION OF REALTORS®

provides our members with cutting-edge research that captures real estate's broad impact on our members, our communities and our national economy.

Defining our Destiny

The National Association

BUILDING THE REALTOR®

REALTORS[®] worked to ensure member access to a wide array of benefits, business tools, educational opportunities and discount programs designed to help members succeed in 2013.

NAR Shapes

the Online

Consumer

Experience

REALTOR.COM®

The National Association of REALTORS® Board of Directors made a critical, forward-looking decision to make realtor.com® more competitive in the online market space. Their decision reaffirmed NAR's commitment to making realtor.com® the first and best online destination for home buyers and sellers.

Realtor.com[®] will emphasize the value of using a REALTOR[®] when buying, selling or investing in real estate and provide tools to help consumers identify agents who are REALTORS[®]. After the board vote, realtor.com[®] reported a 22% increase in unique views to the site during the third quarter of 2013, compared to 2012.

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New studies released by NAR research in 2013 include:

HOME BUYERS AND SELLERS GENERATIONAL TRENDS REPORT

Identifies the generational differences of home buyers and sellers in the current real estate marketplace.

PROFILE OF BUYERS' HOME FEATURE PREFERENCES

Examines buyers' preferred features when purchasing homes, including regional preferences.

DIGITAL HOUSE HUNT

Google and NAR's collaboration to uncover digital media usage trends and insights among today's home shoppers.

PROFILE OF REAL ESTATE FIRMS

Survey of firm executives who are members of the National Association of REALTORS[®], which provides insight into the business characteristics, business activity, franchised firms, benefits and education at firms, as well as firms' future outlook.

THE BOARD RECOMMENDED AMENDING THE SITE'S OPERATING AGREEMENT, ENABLING REALTOR.COM® TO:



DISPLAY UNLISTED RENTALS

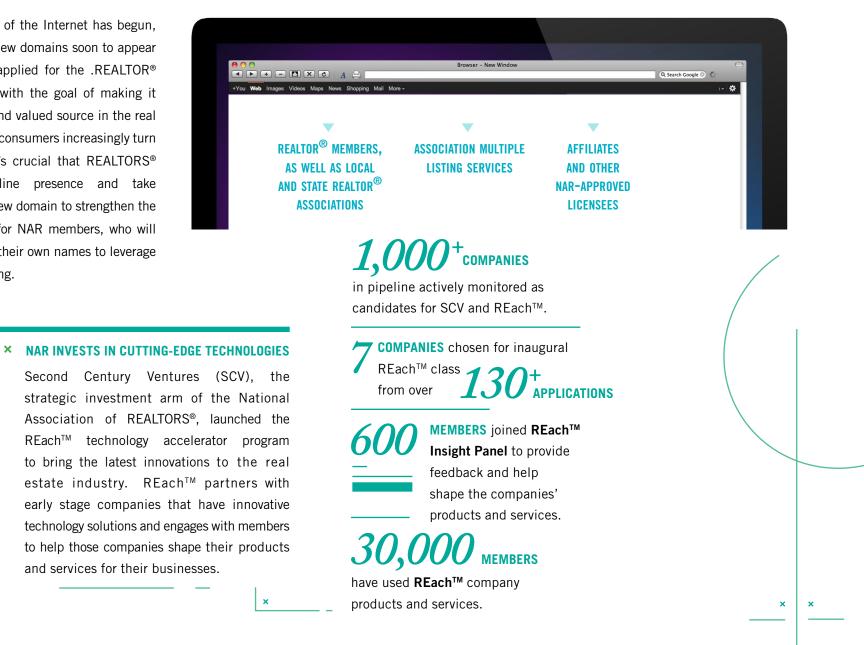
OBTAIN LISTINGS FROM ENTITIES NOT OWNED AND CONTROLLED BY REALTORS®, AS WELL AS FROM BROKERS WHO ARE NOT REALTORS®

Creating Member Benefits for Today & Tomorrow

.REALTOR®

The next evolution of the Internet has begun. with hundreds of new domains soon to appear online. NAR has applied for the .REALTOR® top-level domain, with the goal of making it the most trusted and valued source in the real estate industry. As consumers increasingly turn to the Internet, it's crucial that REALTORS® increase our online presence and take advantage of the new domain to strengthen the REALTOR® brand for NAR members, who will be able to register their own names to leverage their online branding.

The REALTOR[®] domain extension will be available to:



THE NAR FAMILY OF INVESTMENT **COMPANIES CONTINUES TO PROVIDE INNOVATIVE TOOLS FOR MEMBERS**

as part of the NAR family.

THE NAR FAMILY OF INVESTMENTS CURRENTLY INCLUDES:





Celigent.



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NAR and SCV invest in companies that provide innovative solutions for the real estate industry. Our commitment not only helps them continue to improve their product and service offerings and create innovative new ones; it also lets members know they can rely on them



symform

>ifbyphone



REach Accelerating Real Estate

THE REALTOR **BENEFITS® PROGRAM**

Your Official Member Benefits Resource

NEW PARTNERS WELCOMED TO THE

REALTOR BENEFITS® PROGRAM:

Providing NAR members with discounts and special offers on products and services from more than 30 industry-leading companies that understand the unique needs of real estate professionals and are committed to your success.

PARTNERS WHO EXTENDED AND/OR EXPANDED THEIR OFFER TO REALTORS®







FedEx



LOWE'S





3.1 MILLION MEMBER experiences created in 2013.

NAR REALTOR **BENEFITS® PROGRAM**

Facebook page launch.

22,500 **TOTAL ATTENDEES** (REALTORS[®] and guests)—

6,136 **TOTAL USERS** for new Annual Conference app.

REALTORS[®] **INSURANCE** MARKETPLACE



View options available in NAR's private exchange and public exchanges in one place. Compare plans with the help of licensed benefits specialists.



highest attendance since 2007.

NAR HOSTS THE PREMIER GATHERING OF REAL

ESTATE PROFESSIONALS

10,800 **FOLLOWERS** on Twitter (@narannual). 361 **TRADE SHOW EXHIBITORS**

THE 2013 REALTORS®

CULURATION

Conference & Expo in San Francisco last November drew real estate professionals and their guests from around the world. The dynamic program offered speakers and educational sessions to help members become more successful and stay fully informed on opportunities and challenges in their markets.

30,500 LIKES on Conference Facebook page.

CONFERENCE LIVE

the virtual window into the REALTORS® Conference & Expo experience, had the most visitors in its history. **CONFERENCE LIVE**

visits increased 91% to 29

RAISE THE ROOF

with the Realtor® Party

REA



Raising ^{the} Professional Bar

NAR'S NEWEST CERTIFICATION: MILITARY RELOCATION PROFESSIONAL (MRP) CERTIFICATION

NAR officially launched the MRP certification to educate REALTORS[®] about working with U.S. service members, their families and veterans to find the housing solutions that best suit their needs and to take full advantage of available benefits and support.

REALTOR® UNIVERSITY: PIONEERING ONLINE EDUCATION

Recognizing the variation between markets and personal interests, REALTOR[®] University offers more than 400 hours of specialized online courses. Because these courses are offered online, brokers and their agents can complete them at their own pace, earning continuing education credit at no additional cost for nearly all designation and certification courses offered online.



All courses are tablet-friendly.

45% of students access their courses on tablet devices.

NAR TECH EDGE

Expanded to seven events in 2013, this one-day technology conference, hosted by NAR, gives attendees the chance to learn about cutting-edge technologies that are changing the real estate industry.



State and local REALTOR[®] associations compete to bring NAR Tech Edge events to their areas.

NAR speakers and local technology experts present sessions on mobile marketing, online reputation management, Google and cloud computing, content strategy, social media, photo and video importance, and much more.

GLOBAL SERVICE

Expanding Our Reach

IN 2013, NAR

expanded its reach around the world by signing cooperation agreements with:



THE FEDERATION OF ECUADOR REAL ESTATE PROFESSIONALS NAR gives REALTORS[®] an extensive global network for referral opportunities by:

MAINTAINING partnerships with associations in 60 countries

. . . .

This was a hallmark year for the Certified International Property Specialist (CIPS) designation. By earning the prestigious CIPS designation, REALTORS® can open the door to a world of opportunity:

500 NEW DESIGNEES

the most in a single year. A record number of international CIPS institutes hosted in locations across the globe: MEXICO DUBAI COLOMBIA SPAIN GREECE PHILIPPINES PERU THAILAND COSTA RICA

REALTOR.COM® INTERNATIONAL receives more than 1 million non-U.S. unique visitors each month and displays listings from

CREATING PROSPERITY

For Our Commercial Members

REALTOR BENEFITS® partner Xceligent, launched a new commercial real estate listings website. CommercialSearch.com has more than 400,000 property listings nationwide and formed a new partnership to power the commercial real estate search function of realtor.com® and provide additional exposure to REALTOR® members' commercial real estate listings.

NAR's commercial real estate voice strengthened socially this year.

More than **10,000 NEW TWITTER FOLLOWERS** (125% increase)

Nearly 1,500 TWEETS

W @COMMSOURCE

HONORING OUR HISTORY

In 1913, NAR adopted the first code of ethics in the real estate industry. In 2013, we celebrated a century of pride and professionalism. To honor the REALTOR® Code of Ethics Centennial, members launched NAR's most successful social media campaign ever.

UPHOLDING THE LAW

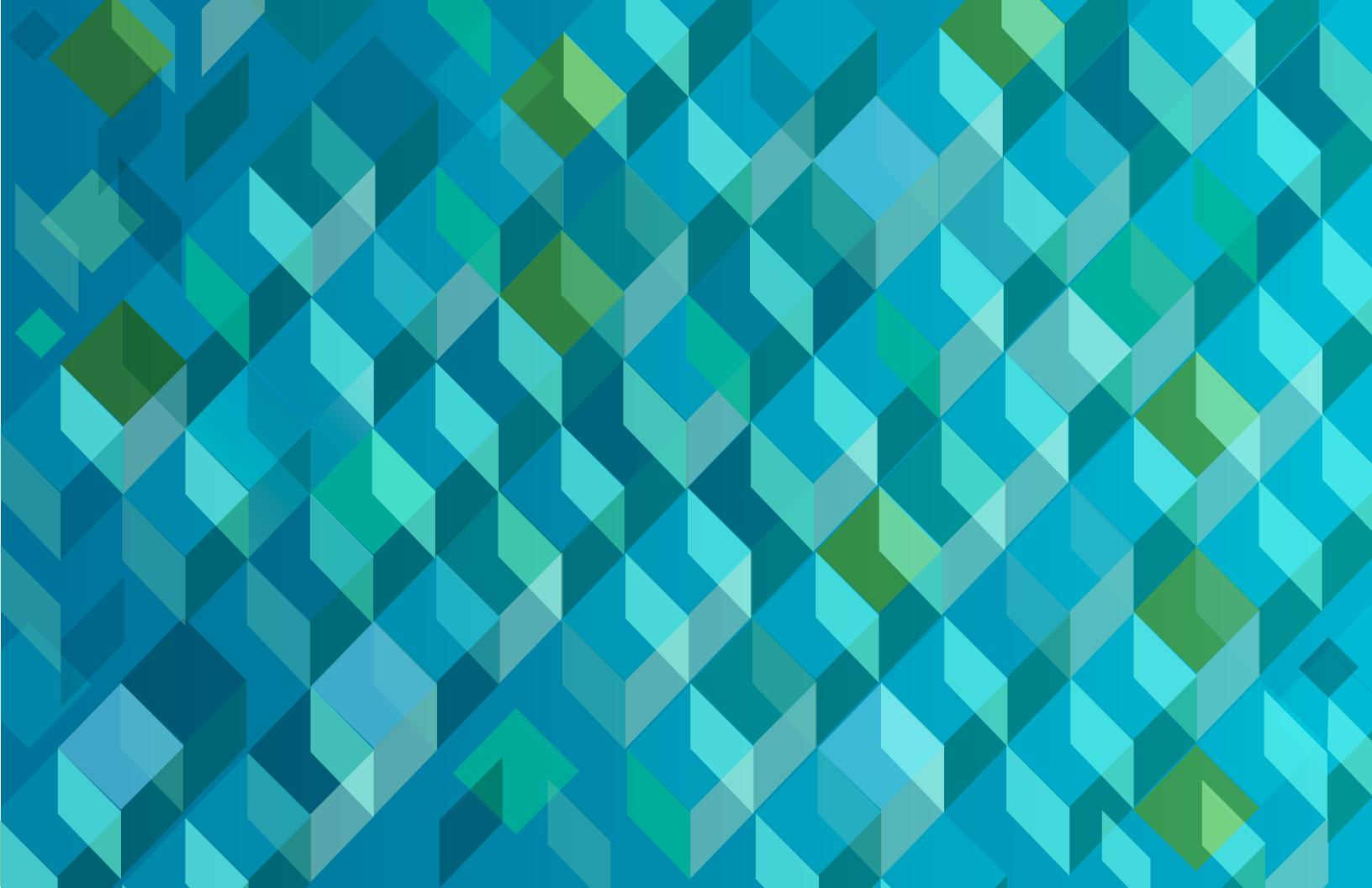
For Property Owners

NAR fought to protect property rights when it argued and won a case before the Supreme Court. In Koontz v. St. John's River Water Management District, the Court ruled (as NAR argued) that the Fifth Amendment's taking clause applies to a property owner denied a permit to develop property—unless that owner agrees to:

> Forgo development of a larger portion of the property than is necessary to directly offset any adverse environmental impact

Pay the costs of environmental improvements to property that he or she does not own and that is not related to or even near his or her property





TOTAL 2013 DUES AND ASSESSMENTS

\$155

Consumer Advertising \$35 Campaign (2,000 annual television / 5,000 annual radio spots, promoting REALTORS[®], homeownership and real estate investment)

New REALTOR[®] Party \$40 Advancement Initiative (targeted state and local real estate and homeownership advocacy)

Government Affairs, \$22 Political Affairs, Economics & Research, Regulatory Affairs, RPAC and Consumer Communications

Second Century Initiatives: \$23 REALTORS Property Resource®, HouseLogic, Real Estate Today Radio, .REALTOR[®] domain, Commercial (eProperty Data)

The remainder of NAR's +\$36 services (Legal, Member Communications, International Policy, Commercial, Education, Marketing, Affinity Partners, Business Specialties, Wholly Owned Subsidiaries, Center for REALTOR[®] Technology)

BREAKDOWN OF HOW NONDUES REVENUE IS USED:

+

-

=

\$33 Gross nondues revenue (rent, interest income, royalties, ad sales)

\$21

Cost of producing revenue

\$12 Net income from nondues revenue

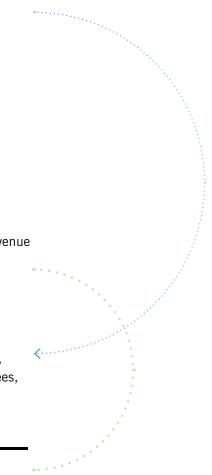
\$12 -

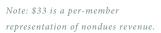
> Association leadership and governance: midyear meetings, annual convention, leadership summit, committees, officers / leadership costs, special meeting costs

\$0

Total paid by members for leadership and governance







39



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WWW.REALTOR.ORG







FACEBOOK.COM/REALTORS

DESIGN BY COLUMN FIVE