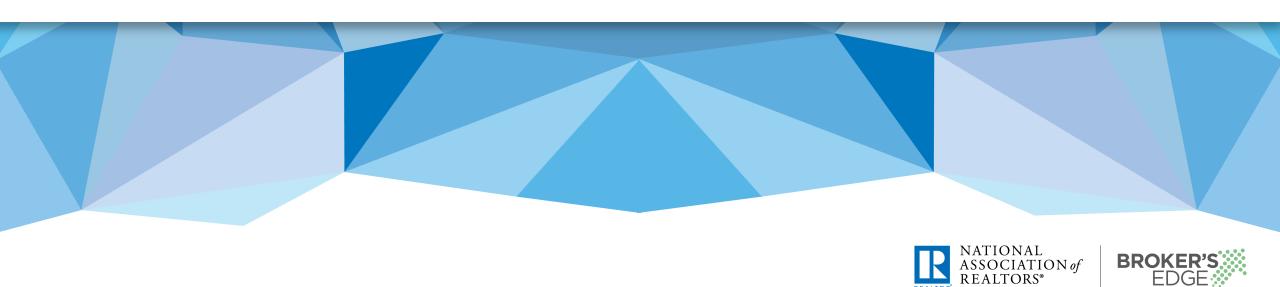
Recruiting and Selecting the Right Agents

Jess Biller, CPBA



Did you interview this guy?

And this guy shows up for work?





Three things you'll get from this session

- Why every hire must count
- The top traits required to be successful as an agent
- How to identify those traits when recruiting new agents







SOME YOU MAY RECOGNIZE











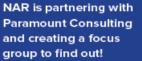


PARTNERED WITH NAR TO UNCOVER THE TRAITS OF A HIGH PERFORMER

Studying top performers across the nation Using the data to create a benchmark

- •Recruiting and Selecting new agents
- Developing existing agents

CAN BEHAVIORAL
SCIENCE HELP
YOU HIRE THE
RIGHT AGENTS?



The real estate industry is facing big challenges due to technology shifts, generational disruptions and the shrinking of the middle class.

Despite these unpredictable times, brokerages still need to find, attract, and select the right agents who can thrive amidst the chaos.

Now you have the opportunity to assist in creating the standard for highperforming agents.

Using the Paramount Consulting Group's patented position benchmarking process, NAR is setting out to identify the common traits of the BEST agents in the industry.

Read on to find out how you can be a part of this exciting opportunity.





- Seasoned brokers with 10+ years experience
- · Must manage a brokerage with 20+ agents
- Can dedicate 4 hours to sharing insights and experience

THOSE WHO ARE SELECTED TO PARTICIPATE WILL RECEIVE:

- A copy of the Agent's Position Benchmark so you can:
 - Recognize top performing candidates in the interview process
- Prepare specific interview questions to reveal what you need to know
- · Craft new and more effective job ads
- Compare your current agents to identify training & development opportunities
- Behavioral assessments for your top & lowest performing agents; a \$1600 value
- Your travel expenses for participation will be covered

Don't miss out on this exciting new development in the industry. If you meet the criteria above, reach out today as spots are limited!









WHY IS THIS IMPORTANT?

What are the costs to our industry of hiring poor performers?

- Energy drain
- Loss opportunity
- Damage our reputation







WHY IS THIS IMPORTANT NOW?









WHY IS THIS IMPORTANT NOW?

The days of hiring 10 agents and hoping 2 were superstars are dwindling

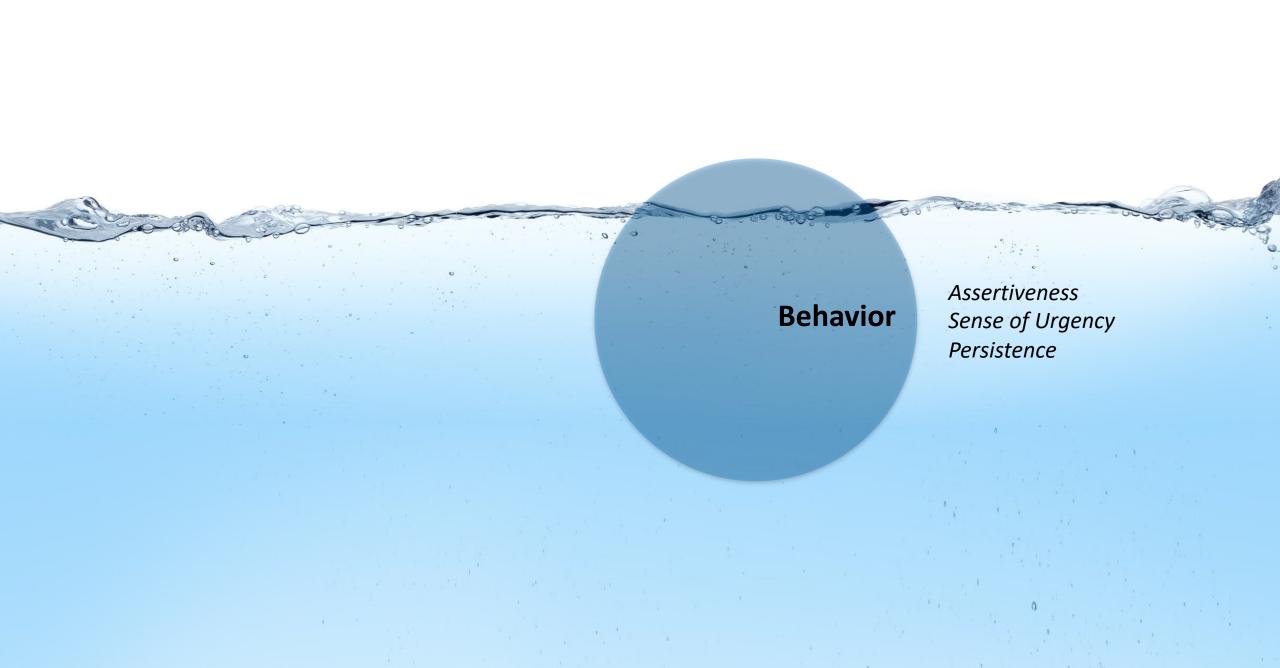
Every hire needs to count!

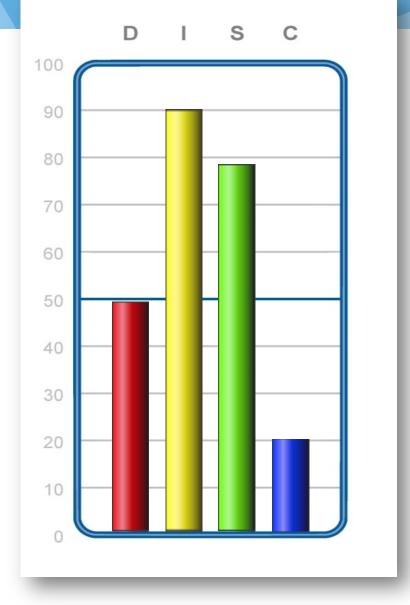






Hire for Values and Behavior, train for skills. **Experience** We hire for skills and Fire for Knowledge values and behaviors Time Management **Assertiveness Soft Skills Behavior** Sense of Urgency Negotiation Teamwork Persistence **Passion Unique Strengths** When we get this blend right, Love of learning we see top producers Driven to Achieve





- 1. Personal Interaction
- 2. Versatility
- 3. Frequent Change
- 4. Consistency
- 5. Persistence
- 6. Customer-Oriented

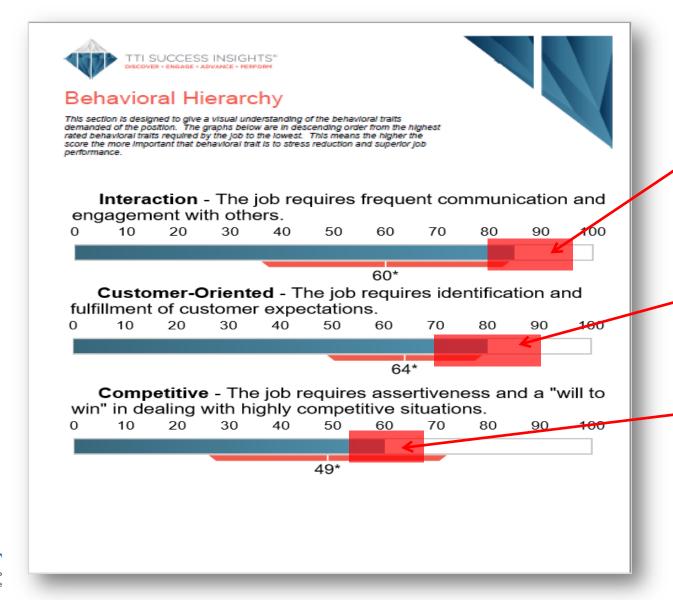
- 7. Following Policy
- 8. Competitive
- 9. Sense of Urgency
- 10. People-Oriented
- 11. Organized Workplace
- 12. Analysis







12 BEHAVIORAL TRAITS RELATED TO JOB PERFORMANCE



89% of the top producers

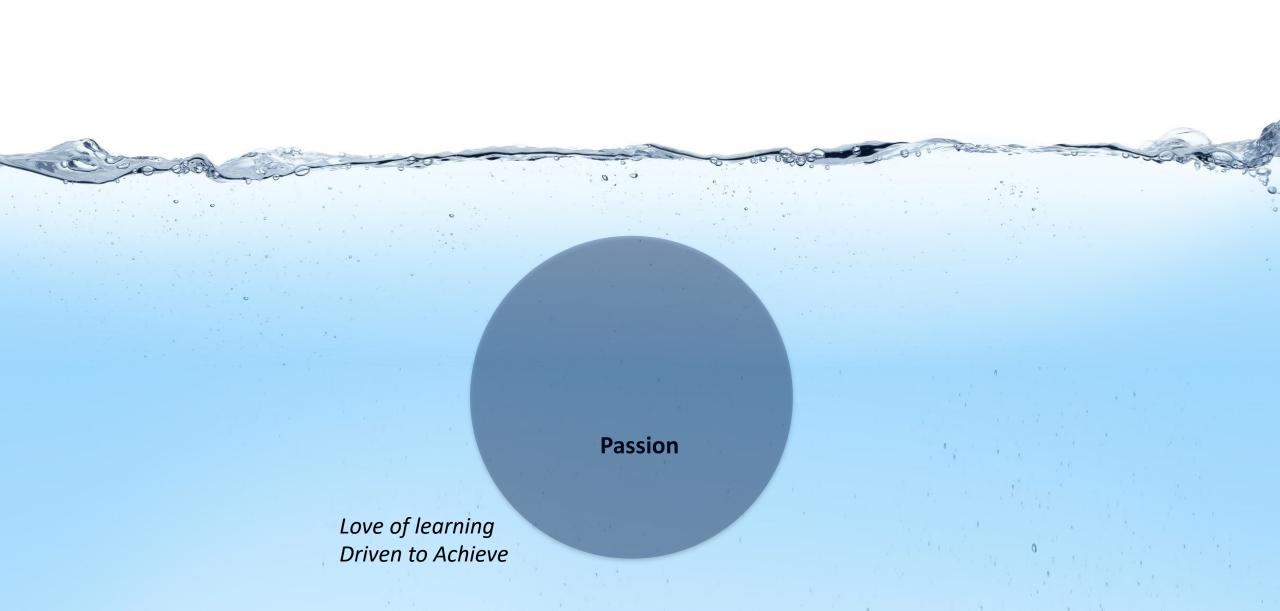
81% of the top producers

84% of the top producers

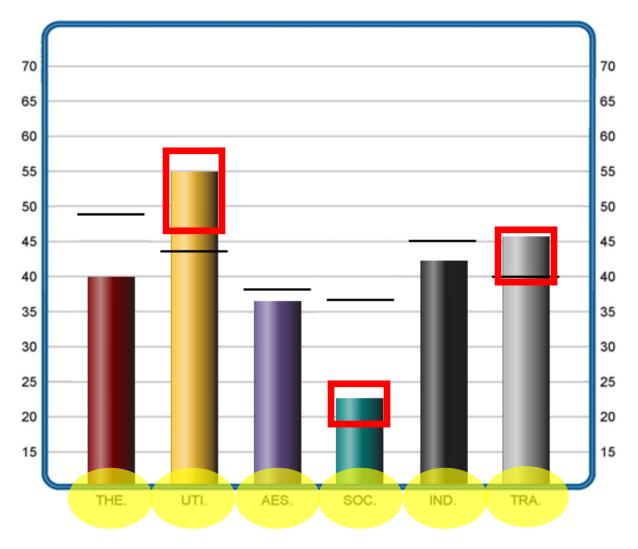










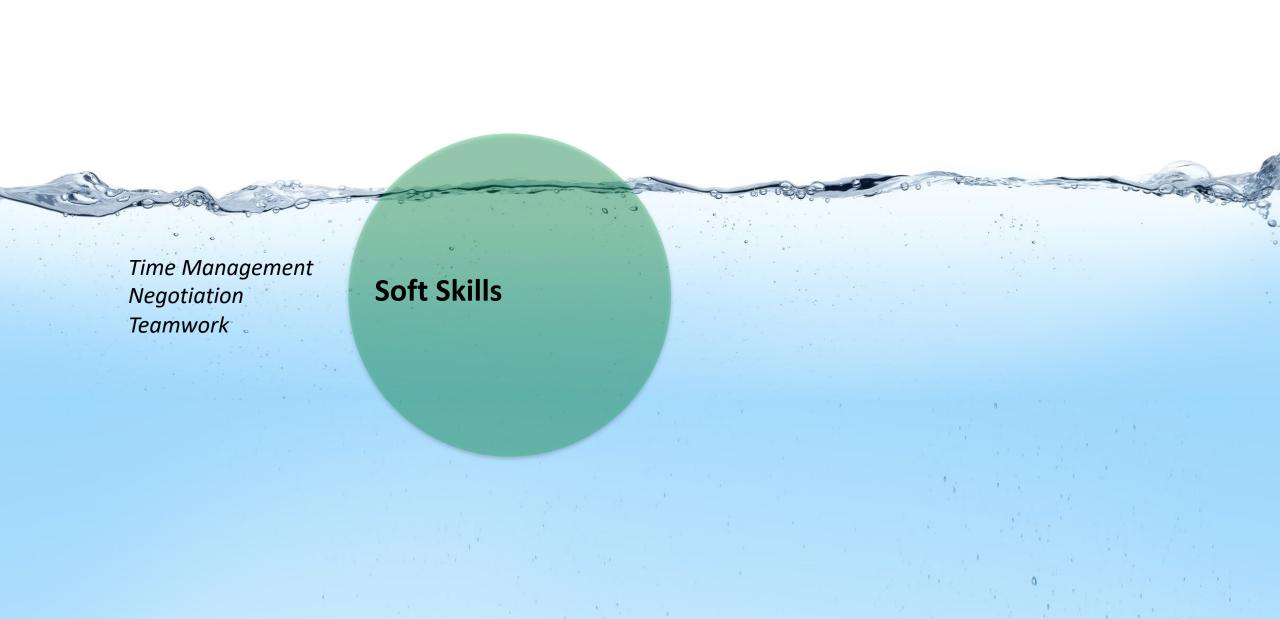


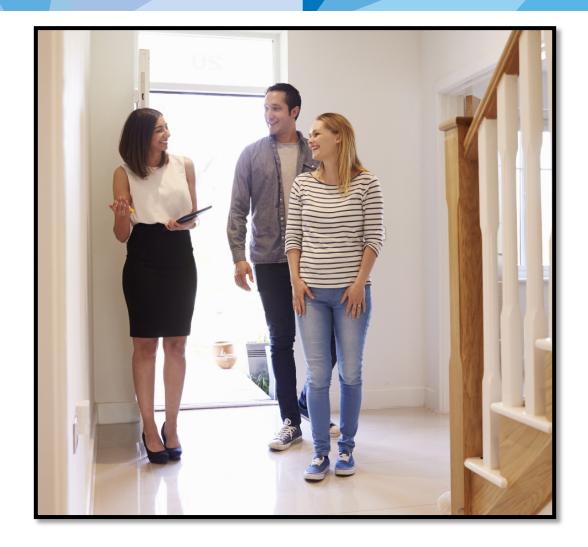
- •91% have UTI #1 or #2 position
- •91% have UTI above the mean
- •84% have TRAD above the mean
- •73% have SOC below the mean

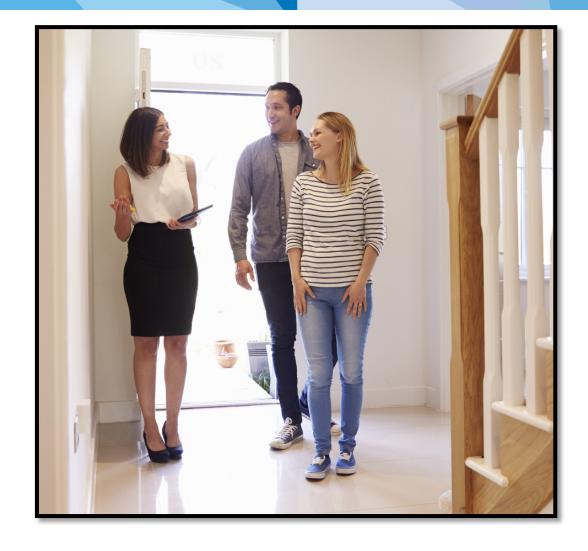


















25 Personal skills related to Job Performance

- Interpersonal Skills
- Continuous Learning
- Customer Focus
- Futuristic Thinking
- Self-Management
- Resiliency
- Flexibility
- Problem Solving Ability
- Presenting

- Leadership
- Persuasion
- Conceptual Thinking
- Decision Making
- Conflict Management
- Creativity
- Teamwork
- Empathy
- Written Communication

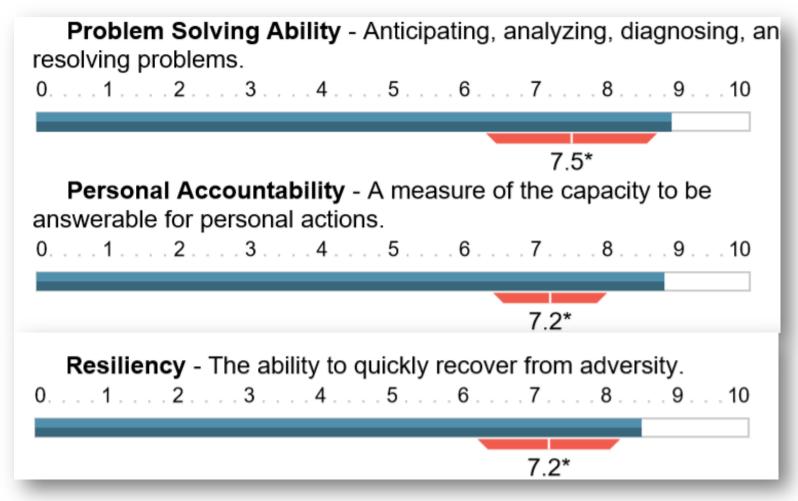
- Goal Achievement
- Diplomacy & Tact
- Negotiation
- Planning & Organizing
- Employee Development
- Personal Accountability
- Understanding Others







25 Personal skills related to Job Performance



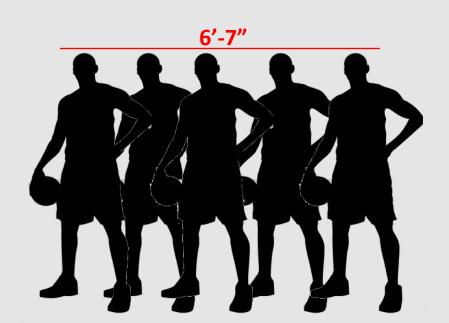
We found the top three traits among 84% of the top producers to be:













INTERVIEWING FOR THE TOP TRAITS

Customer Oriented: When a Customer-oriented mindset emerges as a behavior, the agent:

- Asks the clients thoughtful questions and actively listens to their answers
- Takes time to build trust and loyalty
- •Creates warm environments where clients feel comfortable starting conversations, asking questions or getting information







INTERVIEWING FOR THE TOP TRAITS

Customer Oriented

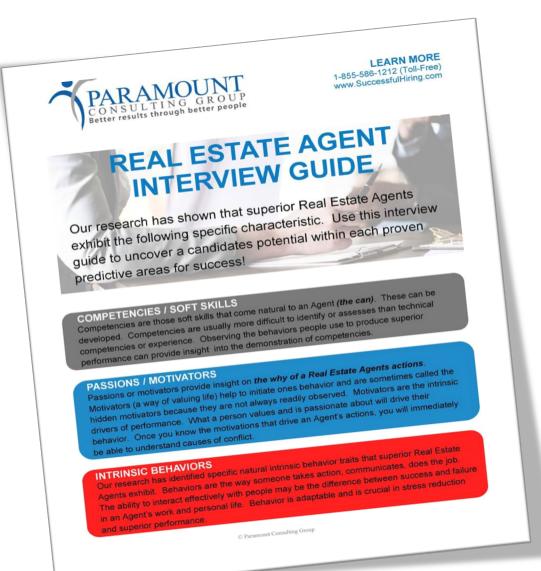
- •Give me an example of how you build loyalty and trust with a buyer.
- •Describe how you take responsibility for an issue your buyer is having.
- •Tell me about a time when you turned a disgruntled client into a satisfied one.







Want more? Here are 3 ways you can make every hire count



To receive your FREE guide:

Email: <u>Sara@SuccessfulHiring.com</u>

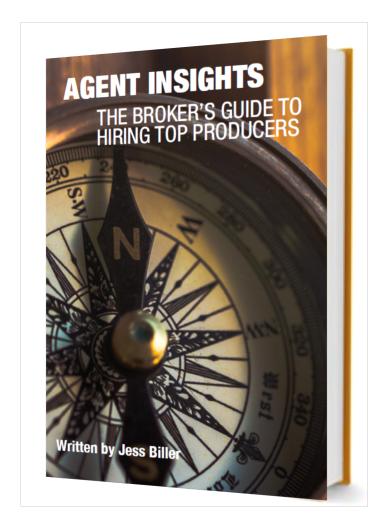
Subject Line: Interview Questions







WANT MORE? NUMBER 2



To request your copy:

Email:

Sara@SuccessfulHiring.com

Subject Line: Book







WANT MORE? NUMBER 3









Personal Interaction: The natural desire to interact with others and seek out new relationships. Under-Focused – This person may struggle with the job's demand for regular people interaction, and may be on the more introverted side. We recommend the following interview questions to more deeply understand their desire to Do you ever feel exhausted or overwhelmed by how much interaction you have to do with people? If so, How do you feel after a full day of constant showings or open houses? Which do you enjoy more: working with people or handling contracts and negotiations behind the scenes? Focused – A highly performing agent will be very focused on the customer, and enjoy putting the client first. This person will be excellent in communicating frequently, navigating successfully through difficult situations and will do what it takes to make the customer happy with his or her real estate decision. Hyper-Focused – This agent has a strong tendency toward assertiveness, which could impede their ability to be successful in this role. They may lean toward quick decision-making and pressuring clients to make a decision before How do you handle a client who wants to take his time when you're ready to plow forward? Tell me about a time when you felt really frustrated by a real estate deal you were working? they're ready. Ask the following: What would you do if you weren't meeting your personal goals for transactions?

Includes:

30+ page report

- Passions
- Soft skills
- Behavioral skills

9 point top producer comparison

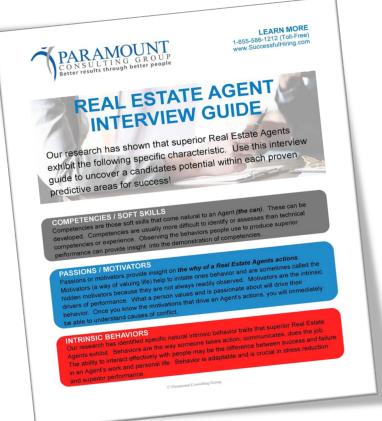
20 Minute phone consultation

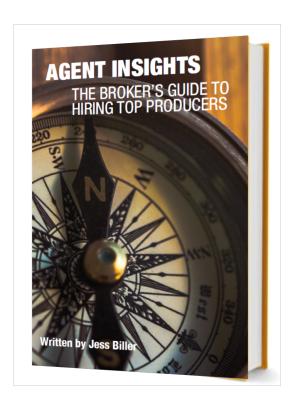






3 WAYS YOU CAN MAKE SURE EVERY HIRE COUNTS







Email: Sara@SuccessfulHiring.com





