Association Executives Institute AEI ANNVERSARY

CHARLOTTE, NC • 2018



Official Sponsor of the 2018 Association Executives Institute







Visit the NAR Resource Table for tools and resources to help you communicate the value of membership! Westin Charlotte Hotel, Grand Ballroom Promenade Foyer, Level 2

Stop by to learn about the following programs and resources!



2018 Orientation Resources

Access NAR's Orientation Toolkit and learn about the Online Orientation National Module.



www.NAR.realtor/Orientation



Fair Housing

Commemorate the 50th anniversary of the signing of the Fair Housing Act, and utilize the Communication Resources available from NAR.



www.FairHousing.realtor

Member Center

Utilize the NEW AE

system for the Member Center to update your Association's content and events so members can see benefits from their National, State and Local Associations.



MemberCenter.NAR.realtor/Admin



Association Resource Packet

www.Store.realtor/Resource

Save 10% on REALTOR® Store purchases, including the 2018 Association Resource Packet, which includes 100 copies each of the Top Benefits of NAR Membership brochure and the NAR Education, Publications and REALTOR Benefits® Program Catalog.





Download safety resources to share with your members, and apply for a 2018 REALTOR® Safety Reimbursement Grant.

REALTOR SAFETY PROGRAM

www.NAR.realtor/Safety



Dear Colleagues

It is time to celebrate! On behalf of the AEI Governors, we welcome you to the "Queen City!" This promises to be an exciting week of funfilled education and networking.

This year we have the unique honor of several special activities. We look forward to celebrating and commemorating the AE Institute's 75th Anniversary. This includes a special venue for our Icebreaker Reception: the NASCAR Hall of Fame! We also look forward to welcoming the National Association of REALTORS® new CEO, Bob Goldberg. It is an exciting time for the organization as we not only reflect on our history, but look at what is to come in the future.

The Governors have worked hard to prepare programming around the following topic areas:

Advocacy

Communication and Technology Culture and Collaboration Leadership

MLS

Please take the time to review this final program and select the sessions that best fit your needs. Each session was carefully developed with all associations and association staff in mind.

Remember to download the AEI app to create your personalized schedule. The app also allows you to participate in the silent auction and stay current with any updates. (Search "2018 NAR AEI" in iTunes or the Google Store to download the app.)

Should you have any questions during the Institute, look for any of the Governors (those wearing the light blue name badges). We are here to make your experience the best it can be!

Again, we are glad you are here! Thank you for taking the time to invest in YOU! And thank you for supporting AEI!

My best,

Ingele Shelds

Angela Shields, RCE, CAE Dean, 2018 Association Executives Institute



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Association Executives Institute Advisory Board



Rebecca Grossman, RCE

Chair, Association Executives Committee Chief Executive Officer Scottsdale Area Association of REALTORS®



Duncan MacKenzie, RCE Vice Chair, Association Executives Committee Chief Executive Officer New York State Association of REALTORS®



Angela Shields, RCE, CAE Chair, AE Institute Advisory Board Chief Executive Officer Tennessee Association of REALTORS®



Ryan Conrad, RCE, CAE Vice Chair, AE Institute Advisory Board Chief Executive Officer Northern Virginia Association of REALTORS®



Mike Barnett, RCE

Vice President/Chief Operating Officer Texas Association of REALTORS®



Matt Consalvo Chief Executive Officer Arizona Regional MLS



Carrie Kendall, RCE Chief Executive Officer Lafayette Regional Association of REALTORS® (IN)



Karyn Lindsey Director of Education Charlotte Regional REALTOR®

NAR Pavilion

Sunday, March 25

Saturday, March 24 10:30 a.m. - 5:00 p.m. 9:30 a.m. - 4:00 p.m.

Note: **REALTOR Benefits® Program Partners in ORANGE** NAR Strategic Investment Companies in Italics

> NAR PAVILION

Westin Charlotte Grand Ballroom Foyer Level Two

Be sure to visit the NAR Pavilion where you can learn about the latest products and services from the following NAR areas:

- Association Leadership Development (ALD) & Human Resources
- Commercial *
- Information Services
- NAR Global *
- NAR Resource (.REALTOR[™], Member Center & MVP Program) *
- RAMCO
- REALTORS[®] Insurance Marketplace *
- realtor.com[®]
- Realtors Property Resource[®] (RPR[®]) *
- REALTOR Team Store[®]
- REALTOR[®] University *, REBAC ABR[®]
- SentriLock *

* Available in Networking Roundtables over lunch



Kevan Lyons, RCE, e-PRO Chief Executive Officer REALTORS® of Central Colorado



Ali Mann, RCE Association Executive New York State Commercial Association of REALTORS®



Roger Nelson Chief Executive Officer West Maricopa County Regional Association of REALTORS[®] (AZ)



Kim Pontius, RCE, CAE Chief Executive Officer Traverse Area Association of REALTORS® (MI)



John Sebree, RCE Chief Executive Officer Missouri REALTORS®



Katie Shotts, RCE Chief Operating Officer Pinellas Suncoast Association of REALTORS® (FL)



Cady Thomas Senior Vice President of Government Affairs North Carolina REALTORS®



Rachel Tristano, RCE, CAE Chief Executive Officer Plymouth & South Shore Association of REALTORS[®] (MA)

Registration Hours

Westin Charlotte | Stonewall Boardroom Foyer, Level Two

Thursday, March 22 Friday, March 23 Saturday, March 24 Sunday, March 25 5:30 p.m. - 8:30 p.m. 7:30 a.m. - 5:30 p.m. 7:30 a.m. - 5:00 p.m. 8:00 a.m. - 3:00 p.m.

*An information desk will be available Monday, March 26, 8:00 a.m. - 12:00 p.m.

2018 AE Institute App

The 2018 AEI App can be found in the iTunes and Google Store. Be sure to download the app and stay informed on session descriptions, speaker information, sponsors, and more. Use the interactive map feature to see exactly where your favorite sessions will take place. New this year! Message speakers and fellow attendees within the app. Use the app to view and bid on silent auction items as well.



f www.facebook.com/naraeinstitute

Congratulations 2017 RCEs!

Donna Andrews, RCE Greater Providence Association of REALTORS[®], RI

Eric Berman, RCE Massachusetts Association of REALTORS®

Andrea Booker, RCE Montcalm County Association of REALTORS[®], MI

Maria Brogan, RCE The Northeast Association of REALTORS[®], MA

Debra Brynoff, RCE Grand County Board of REALTORS[®], CO

Alice Clark, RCE Northeast Louisiana Association of REALTORS®

Jessica Coates, RCE Birmingham Area Association of REALTORS[®], AL

Neil Collins, RCE Santa Clara County Association of REALTORS[®], CA

Andrew Cooper, RCE Arcadia Association of REALTORS[®], CA

Kent Cravens, RCE Greater Albuquerque Association of REALTORS[®], NM

Amanda Creel, RCE Prescott Area Association of REALTORS[®], AZ

Adam Davis, RCE Missouri REALTORS®

Tina Dorward, RCE Ozaukee REALTORS* Association, WI

Marisol Espinoza, RCE East Polk County Association of REALTORS[®], FL

Cynthia Fauth, RCE National Association of REALTORS[®], IL

Robert Gleason, RCE Greater Fort Worth Association of REALTORS[®], TX

Nicole Hagood, RCE New Smyrna Beach Board of REALTORS[®], FL

Sarah Hogan, RCE National Association of REALTORS[®], IL

Susan Holliday, RCE REALTOR[®] Association of Acadian, LA

Lyle Irish, RCE Knoxville Association of REALTORS[®], TN Laura Izzo, RCE Greater Tampa REALTORS[®], FL

Carlton Jackson, RCE lowa City Area Association of REALTORS[®], IA

Edward Jekel, RCE Mohawk Valley Association of REALTORS[®], NY

Aubrie Kobernus, RCE REALTORS[®] Land Institute, IL

Adam Majorie, RCE Collin County Association of REALTORS[®], TX

Josh McFall, RCE CAE, Huntsville Area Association of REALTORS®, AL

Andrea Pennington, RCE Texas Association of REALTORS®

John Petrack, RCE REALTORS[®] Association of Metropolitan Pittsburgh, PA

Krista Pleiser, RCE Santa Barbra Association of REALTORS[®], CA

Jennifer Roche, RCE Knoxville Area Association of REALTORS[®], TN

Sonia Sanato, RCE Phoenix Association of REALTORS[®], AZ

Evelyn Schultz, RCE Conejo Simi Moorpark Association of REALTORS[®], CA

Kristyne Shelton , RCE Aiken Board of REALTORS[®], SC

Katie Shotts, RCE Pinellas Suncoast Association of REALTORS[®], FL

Suzanne Silva, RCE Greater Providence Board of REALTORS[®], RI

Andrew Sims, RCE Dayton Area Board of REALTORS^{*}, OH

Karen Swanbeck, RCE Royal Palm Coast REALTORS® Association, FL

Richard Throop, RCE Corpus Christi Association of REALTORS[®], TX

Vani Ungapen, RCE National Association of REALTORS[®], IL

AE Institute Welcome Lounge Friday, March 23, 4:00 p.m. - 6:00 p.m.

Westin Charlotte | Grand Ballroom CD, Level Two

Stop by for some refreshments and information about Charlotte and meet the AE Institute Advisory Board.

Sponsored by: North Carolina REALTORS[®] and the Charlotte Regional REALTOR[®] Association, NC

AE Young Professional Network (YPN) Meet Up Friday, March 23, 6:00 p.m. – 7:30 p.m.

Valhalla Pub & Eatery | 317 S. Church Street

Be a part of the AEC's Young Professional AE Network. Contribute to RPAC and help the AE YPN Advisory Board achieve its goal to raise RPAC awareness! Network with other YPNers and share how you can make a difference.

RCE Apparel Day

Saturday, March 24

Show your RCE pride by donning a piece of RCE wear for the day.

New AE Networking Breakfast

Saturday, March 24, 7:45 a.m. - 8:45 a.m.

Sheraton Charlotte | Mecklenburg Ballroom 3, First Floor

What a great way to build on your relationships with other AEs who are also just starting out in the business and are new to the Institute. Come network with a group who will become a source of inspiration and ideas throughout your AE career.

Continental Breakfast

Saturday, March 24, 8:00 a.m. - 9:00 a.m.

Sheraton Charlotte | Symphony Ballroom Foyer, First Floor Sponsored by: SEI/NAVICA MLS

Opening Session

Saturday, March 24, 9:00 a.m. - 10:30 a.m.

Sheraton Charlotte | Symphony Ballroom, First Floor

This session is the official kick-off to the 2018 AE Institute. The keynote address from Jon Gordon, a best-selling author and speaker who is passionate about developing positive leaders, organizations and teams, will leave you exhilarated. His principles have been used by Fortune 500 companies, professional and college sports teams, schools, hospitals, and non-profits. 2018 NAR President Elizabeth Mendenhall will also offer some special remarks.

Sponsored by: realtor.com®

Grab-and-Go Lunch Saturday, March 24, 12:30 p.m. - 1:00 p.m.

Westin Charlotte | Grand Ballroom Foyer, Level Two

Grab a sandwich and a drink and head to a networking roundtable or workshop, catch up with friends, or explore the city. Take some time to do what you need to get the most out of this Institute. *Sponsored by: MMSI*

NAR Dues Forum

Saturday, March 24, 12:45 p.m. - 1:45 p.m.

Westin Charlotte | Grand Ballroom C, Level Two

Panelists: Elizabeth Mendenhall, President, NAR; John Smaby, President-Elect, NAR; Tom Riley, Treasurer, NAR; Bob Goldberg, CEO, NAR; Bill Malkasian, SVP, Chief Advocacy Officer, NAR; Laura Crowther, RCE, CEO, Coastal Carolinas Association of REALTORS®, SC; Bill Martin, RCE, CEO, Florida Association of REALTORS®; John Sebree, RCE, Missouri REALTORS®

Hear first-hand from NAR leaders how they're leading the organization forward and how new initiatives will be funded. This is your chance to have your questions answered so you can take this information back to your members and help them be more informed when it's time to vote on these proposed changes. *Note: This program will be repeated on Sunday from 1:00 p.m. - 2:00 p.m.*

Networking Roundtables Saturday, March 24, 12:45 p.m. – 1:45 p.m.

Westin Charlotte | Grand Ballroom AB, Level Two

Take some time to share tried and true solutions. These roundtables will help you connect with your peers and exchange different experiences and perspectives in the REALTOR[®] association management world and the real estate industry.

AEI Charity Project – A Child's Place Saturday, March 24, 12:45 p.m. – 1:45 p.m.

Westin Charlotte | Uptown Ballroom, Lobby Level

The AE Institute is partnering with a local organization, A Child's Place, whose mission is to eradicate the impact of homelessness on a child's education. A Child's Place serves more than 4,000 homeless students in the Charlotte/Mecklenburg, North Carolina area. During the lunch hour on Saturday and Sunday, join us to create personalized notes and bookmarks, and assemble treat and hygiene bags that will be donated to A Child's Place.

Workshop: What Commercial Members Need from Their Association

Saturday, March 24, 12:45 p.m. - 1:45 p.m.

Westin Charlotte | Providence Ballroom II, Lobby Level Tracy Johnson, President & CEO, Commercial Association of REALTORS® Wisconsin; Kendra Yevoli, Executive Director, Commercial Association of REALTORS® New Mexico

Although they may comprise a small segment of your membership, commercial practitioners need services too. Because commercial real estate professionals' business is so different from their residential counterparts, many AEs aren't sure how to serve them. Hear directly from commercial AEs on how to better understand and manage commercial practitioners' needs and expectations, and thereby grow your membership.

Workshop: From Red to Black: Professional Development Revenue Streams

Saturday, March 24, 12:45 p.m. - 1:45 p.m.

Westin Charlotte | Providence Ballroom III, Lobby Level Bill Wald, RCE, CAE, Chief Executive Officer, Minneapolis Area Association of REALTORS[®], MN; Lacy Schuldt, Education Manager, Minneapolis Area Association of REALTORS[®], MN

Does your association struggle for a new direction to produce nondues revenue? Discover how to create value for all membertypes, including top-producing brokers, appraisers, and commercial members, while increasing revenue. Explore how establishing and building partnerships, marketing and pricing, and thinking outside the box can help you increase education revenue streams.

Icebreaker Reception

Saturday, March 24, 5:30 p.m. - 8:30 p.m.

NASCAR Hall of Fame

Join your friends and colleagues for this special Institute welcome reception at Charlotte's very own NASCAR Hall of Fame. Come and renew old friendships and create new ones in a unique environment that will entertain and show everyone a glimpse into the racing world.

Sponsored by: SUPRA

State Chief Staff Meeting

Saturday, March 24, 1:30 p.m. - 3:00 p.m.

Westin Charlotte | Providence Ballroom I, Lobby Level

An opportunity for state association chief staff executives to discuss issues and share insights. Attendance is limited to state chief staff only.

AE Institute Throwback Apparel Day Sunday, March 25

Show your AE Institute spirit and pay tribute to AE Institutes past with this AE Institute "Throwback" Apparel Day! Don your favorite piece of AEI wear from a past Institute, or sport this year's commemorative tie or scarf. A limited number of ties and scarves are available for purchase (\$45/each). Purchases benefit the AE Professional Development Fund, which supports programming for all association executives.

New Day Dawning: NAR in 2018 and Beyond; Breakfast with NAR CEO Bob Goldberg

Sunday, March 25 Breakfast 8:00 a.m. - 8:30 a.m. Program 8:30 a.m. - 9:30 a.m.

Sheraton Charlotte | Symphony Ballroom, First Floor

Join NAR CEO Bob Goldberg, for an update on NAR issues. Ask the questions you need answers to in this open forum with your peers and national counterpart.

Sponsored by: NAR Office of the CEO

Grab-and-Go Lunch

Sunday, March 25, 12:45 p.m. - 1:15 p.m.

Westin Charlotte | Grand Ballroom Foyer, Level Two

Grab a sandwich and a drink and head to a networking roundtable or workshop, catch up with friends, or explore the city. Take some time to do what you need to get the most out of this Institute. *Sponsored by: Rapattoni*

NAR Dues Forum

Sunday, March 25, 1:00 p.m. - 2:00 p.m.

Westin Charlotte | Grand Ballroom C, Level Two

Panelists: Elizabeth Mendenhall, President, NAR; John Smaby, President-Elect, NAR; Tom Riley, Treasurer, NAR; Bob Goldberg, CEO, NAR; Bill Malkasian, SVP, Chief Advocacy Officer, NAR; Laura Crowther, RCE, CEO, Coastal Carolinas Association of REALTORS[®], SC; Bill Martin, RCE, CEO, Florida Association of REALTORS[®]; John Sebree, RCE, Missouri REALTORS[®]

Hear first-hand from NAR leaders how they're leading the organization forward and how new initiatives will be funded. This is your chance to have your questions answered so you can take this information back to your members and help them be more informed when it's time to vote on these proposed changes.

Networking Roundtables

Sunday, March 25, 1:00 p.m. - 2:00 p.m.

Westin Charlotte | Grand Ballroom AB, Level Two

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AEI Charity Project – A Child's Place Sunday, March 25, 1:00 p.m. – 2:00 p.m.

Westin Charlotte | Uptown Ballroom, Lobby Level

The AE Institute is partnering with a local organization, A Child's Place, which serves more than 4,000 homeless students in the Charlotte/Mecklenburg, North Carolina area. Join us to create personalized notes and bookmarks, and assemble treat and hygiene bags that will be donated to A Child's Place.

Workshop: Leverage Technology to Transform Association Offices for Members

Sunday, March 25, 1:00 p.m. - 2:00 p.m.

Westin Charlotte | Providence Ballroom I, Lobby Level

Adrienne Ciskey, Labs Manager, Center for REALTOR[®] Technology Labs; Abigail Creitz, Librarian and Multimedia Content Producer, Information Services, NAR; Chad Curry, Managing Director, Center for REALTOR[®] Technology

How can you integrate simple technology into your association office to maximize your members' experience when they visit? Let the National Association of REALTORS® Center for REALTOR® Technology and Information Services groups help you transform your association space into a member destination, and see some of this technology in action with an onsite demonstration.

Workshop: We've Never Done it That Way: Unique Leadership Methods and Tactics

Sunday, March 25, 1:00 p.m. – 2:00 p.m. Westin Charlotte | Providence Ballroom III, Lobby Level

Clint Skutchan, RCE, e-PRO, Founder & CEO, TWO WAY C3, Fort Collins, CO

Learn methods and tactics to help your association identify and overcome the "we've always done it that way" mentality. Systematically develop an organizational culture that supports unique approaches, techniques, and ideas. Take away original approaches and resources to help with these efforts.

RPAC Major Investor Reception

Sunday, March 25, 4:30 p.m. - 5:30 p.m.

Westin Charlotte | JP Charlotte, Lobby Level This special reception is for RPAC major investors.

General Session

Monday, March 26, 8:30 a.m. - 10:00 a.m. Westin Charlotte | Grand Ballroom, Level Two

The AE Institute Advisory Board is excited to present to you Dr. Rick Rigsby, President and CEO of Rick Rigsby Communications. Through motivational speaking, corporate coaching, books and social media outlets, Rick encourages and empowers audience members to become great people who do great things. Before Dr. Rigsby gets underway, we'll take some time to honor the 2017 RCE designees.

Collaboration Skills for Success

Monday, March 26, 10:30 a.m. – 3:00 p.m. (lunch provided)

Westin Charlotte | Grand Ballroom, Level Two Facilitator: Jerry Matthews, Advisor, Windermere, FL

This Ted Talk style session will share the best collaboration practices of REALTOR® associations across the country. Learn how successful associations collaborate with one another to gain the best results for their members.

Buffet lunch sponsored by CCIM.

Lifelong learning is a critical element to continued success. The AE Institute Advisory Board and the RCE Certification Advisory Board both bring exciting opportunities for you to achieve that success. You'll earn 25 points toward your RCE Applicant Data Form for attending the Institute and take away practical information, share ideas, meet others interested in the designation with whom you may form a study team, and even have some fun.



@AE

RCE Exams

Candidates for the designation can take the exam while attending the AE Institute. Information about exam reservations was sent to qualified designation candidates.

RCE Exam

Friday, March 23, 8:00 a.m. - 11:45 a.m. Westin Charlotte | Trade Room, Level Two

RCE CAE Plus Exam

Friday, March 23, 8:00 a.m. - 9:45 a.m. Westin Charlotte | Sharon Room, Level Two

RCE Apparel Day

Saturday, March 24

Show your RCE pride by donning a piece of RCE wear for the day.

RCE Overview and ADF Workshop

Monday, March 26, 7:00 a.m. - 8:00 a.m.

Westin Charlotte | Providence Ballroom II, Lobby Level

Need help filling out the RCE Applicant Data Form (ADF)? Come to this nuts and bolts work session and walk through the ADF. Learn about the RCE designation process, including how to maximize your ADF points.



These classes are an extension of NAR's New AE Orientation sessions and teach you about the basics of REALTOR[®] association management. While geared toward new AEs, these sessions are open to all Institute attendees.

New AE Networking Breakfast Saturday, March 24, 7:45 a.m. - 8:45 a.m.

Sheraton Charlotte | Mecklenburg Ballroom 3, First Floor

What a great way to build on your relationships with other AEs who are also just starting out in the business and are new to the Institute. Come network with a group who will become a source of inspiration and ideas throughout your AE career.

NRDS and E-Commerce

Saturday, March 24, 11:30 a.m. - 12:30 p.m.

Westin Charlotte | Providence Ballroom II, Lobby Level Chris DeRosa, RCE, CAE, IOM, Managing Director Financial Info Systems, NAR

Come learn what you need to do to maintain members' NRDS data, and learn the importance of how NRDS data interacts with the local, state, and national associations, as well as other systems such as realtor.com, the Action Center, mailing lists, and more. Bring your questions and Chris will supply the answers.

NAR Policy 101

Saturday, March 24, 2:00 p.m. - 3:00 p.m.

Westin Charlotte | Providence Ballroom II, Lobby Level Rodney Gansho, RCE, Managing Director, Member Association and MLS Governance, NAR; Jeremy Green, Policy Consultant, Association and MLS Governance, NAR; Christopher Harrigan, RCE, e-PRO, Manager, Policy Information, Association and MLS Governance, NAR

Policy is just one of the many facets of a REALTOR® association executive's job. Is it possible to know everything about policy? Probably not. But with the tools available to you from NAR, you'll be well on your way to managing policy issues at your association. Learn about NAR's policy review process, Code of Ethics training, online resources, and other "need-to-know" information to understand this key component of REALTOR® association management.

NAR Dues Policies and Dues Remittance Procedures

Sunday, March 25, 10:30 a.m. - 11:30 a.m.

Westin Charlotte | Providence Ballroom II, Lobby Level John Pierpoint, CFO, SVP Finance & Buildings, NAR; Patty Garcia, Managing Director, Dues Compliance, NAR

Attend this session and get the answers to your questions about the NAR dues remittance and collection process. Some of the specific topics covered include dues definitions in NAR's Bylaws, local association staff responsibilities with respect to NAR's dues reconciliation and remittance process, Consumer Advertising Campaign assessments, Institute Affiliate member dues, and the NAR delinquency/collection process.

Core Standards 101

Sunday, March 25, 11:45 a.m. - 12:45 p.m.

Westin Charlotte | Providence Ballroom II, Lobby Level John Sebree, RCE, CIPS, CEO, Missouri REALTORS®; Donna Stone, RCE, e-PRO, Association Executive, Jefferson City Area Board of REALTORS®, MO

The Core Standards were approved by NAR's Board of Directors in May 2014 and amended in May 2016. The purpose of the standards is to raise the bar for REALTOR® associations and ensure high-quality service for REALTORS®. Attend this class to ensure you're on the right track for 2018 certification, and take away a few tips and tricks to make the certification process run smoothly for you and your association.

I'm a New AE, Now What?

Sunday, March 25, 2:15 p.m. - 3:15 p.m.

Westin Charlotte | Providence Ballroom II, Lobby Level Tessa Hultz, RCE, CAE, CIPS, SRES, CEO, Raleigh Regional Association of REALTORS[®], NC

The first year on the job can be a series of surprises, combined with the necessity of learning, managing, and navigating a wide range of activities and personalities. And it can be overwhelming, to say the least. Find out what you should look for, common mistakes made the first year, and resources available to you.

CEO Program Featuring Jon Gordon (SOLD OUT) 8:00 a.m. - 4:30 p.m.

Sheraton Charlotte | Mecklenburg Ballroom, First Floor

The CEO Program, presented by best-selling author and speaker, Jon Gordon, will focus on developing positive leaders, organizations, and teams.

Certified Professional Standards Administration - (\$40)



8:00 a.m. - 5:00 p.m.

Sheraton Charlotte | Carolina Ballroom AC, First Floor Richard Haggerty, CEO, Hudson Gateway Association of REALTORS®, NY; Diane Mosley, RCE, Director, Training and Policy Resources, Association and MLS Governance, NAR; Patrick Reilly, RCE, Vice President, Member Services, New York State Association of REALTORS®

Attend the Professional Standards Administrator training and learn how to handle the complexities of professional standards administration, such as processing appeals and conducting hearings. You'll also learn about enforcement procedures and other legal ramifications. If you attend the entire day and complete and pass the professional standards exam, you will receive a certificate attesting to the fact you successfully completed the course. See page X for full course description.

e-PRO Day 1 (\$75 - includes lunch) 8:30 a.m. - 4:30 p.m.



Westin Charlotte | Providence Ballroom I, Lobby Level

The new e-PRO[®] gives you a roadmap to build your association's business and serve the hyper-connected member and consumer of today and tomorrow. Day 1 teaches about the changing market, how to connect with your members, and how to manage your association's online reputation. Upon completion of Day 1, students must complete Day 2 online (for an additional fee) and submit an application fee to earn the e-PRO[®] certification.

CIPS Global Programs for Associations* - (\$75)



8:30 a.m. - 12:30 p.m.

Westin Charlotte | Providence Ballroom II, Lobby Level

Foreign home buying is at a record high. Are you helping members attract international clientele? Gain in-depth education on developing and growing global member programs to help your members succeed in the global marketplace. Association staff interested in understanding the value of global programs at their association are welcome to register and attend. This is a required course for the CIPS designation and it earns points toward the RCE designation and Core Standards. To learn more about how to earn the CIPS designation, visit <u>www.nar.realtor/ae_cips</u>

*Sign up for this class along with "Commercial Membership by Design" and pay only \$125 and receive complimentary lunch.

Meet Your Core Standards Using REALTOR[®] Party Advocacy 9:00 a.m. - 3:00 p.m.



Westin Charlotte | Grand Ballroom AB, Level Two

Every year is a new world in Core Standards. If your membership is under 600 and you have limited staff resources, it can seem even more challenging to meet this requirement each year. Join us as we break down Core Standards and exchange tested ideas from your AE colleagues on how they met the Advocacy category requirement easily, effectively and often with member engagement. Lunch will be provided with special guest speaker.

CMLS Best Practices 9:00 a.m. - 4:00 p.m.



Westin Charlotte | Providence Ballroom III, Lobby Level

Provided by the Council of Multiple Listing Services (CMLS), this one day workshop opens with the recently published "Best Practices Survey Report" as an MLS benchmark assessment, and how this data and other best practice documents are shaping improvements in the MLS industry. Take the challenge to adopt the *CMLS Best Practices*, which now include the latest legal resources, green data best practices, information for partnering with data consumers, and new tools for MLSs to assess and enhance their organizations. This is the deepest dive to date into helping MLSs improve customer satisfaction, educate volunteer leadership, empower employees, and succeed in making the market work.

AEI Silent Auction

Grand Ballroom Foyer, Level Two

Be sure to stop by the AEI Silent Auction and bid on some of the great prizes, including a variety of giftcards, smart home items, and a REBAC course licensing agreement. Proceeds from the silent auction benefit both the REALTORS® Relief Fund and the AE Professional Development Fund, which supports education and professional development for all AEs across the country. Follow along and bid on your favorite items with the 2018 AEI App. The silent auction closes at 4:00 p.m. on Sunday, March 25.

Pre-Institute Events

Commercial Membership by Design* - (\$75)



1:00 p.m. - 4:30 p.m.

Westin Charlotte | Providence Ballroom II, Lobby Level Did you know that every REALTOR® association has members that are involved in commercial real estate? Learn how to engage your existing commercial membership base, educate your entire membership on key commercial industry statistics and issues, and attract new commercial members through intentional "by design" involvement. NAR's complete array of resources offers practical tools that you can implement immediately. *Sign up for this class along with "CIPS Global Programs for Associations" and pay only \$125 and receive complimentary lunch.

Elevate Your RPAC Fundraising with the Online Fundraising Program

2:00 p.m. - 2:45 p.m.

3:00 p.m. – 3:45 p.m. (Repeat of 2:00 session)

Westin Charlotte | Trade Room, Level Two

New to your association or looking for a way to increase your RPAC participation and investments? The Online Fundraising Program is a great, free resource to state and local associations. The online tools are available to you through the PAC Management System and can work in conjunction with your other RPAC fundraising activities. Come learn more and see how easy it is to get started!

Realtors Property Resource® — Game Changing Tools for REALTORS® and Associations



3:00 p.m. - 4:30 p.m.

Westin Charlotte | Harris Room, Level Two

Karen France, Senior Vice President, Association and MLS Services, RPR $^{\circledast}$

Elevate your game and learn how RPR's Dashboard equips AEs to be *The Voice for Real Estate*[®] through key features including Market Data Tool and Economic Area Reports. We'll show you the unique ways AEs, FPCs and GADs use this exclusive member benefit to get a seat at the table for economic development activities in their communities. We'll also share the game changing tools REALTORS[®] across the country use to build their business and be more successful.

AE Institute Welcome Lounge 4:00 p.m. - 6:00 p.m.

Westin Charlotte | Grand Ballroom CD, Level Two Sponsored by: North Carolina REALTORS® and the Charlotte Regional REALTOR® Association, NC

AE Young Professional Network (YPN) Meet Up 6:00 p.m. – 7:30 p.m.

Valhalla Pub & Eatery | 317 S. Church Street

Association Investment Program (AIP)

The Association Investment Program was developed and negotiated by the National Association of REALTORS[®] to help state and local associations manage their investment reserves. Through your relationship with NAR, your organization can access investment management services which include investment policy development or review, varying portfolio allocations with different risks and returns, and appropriate investment vehicles, all under a pre-negotiated fee. While you're here in Charlotte, drop in and meet with an advisor or schedule a one-on-one consultation.

AIP/One-on-One Sessions Saturday, March 24 1:00 p.m. - 4:00 p.m. Westin Charlotte Park Room, Level Two AIP/Investment Process and Strategy Sunday, March 25 10:30 a.m. - 11:30 a.m. Westin Charlotte Park Room, Level Two AIP/One-on-One Sessions Sunday, March 25 11:30 a.m. - 2:00 p.m. Westin Charlotte Z Park Room, Level Two

AE Institute Programming

The AE Institute Advisory Board structured the AE Institute curriculum around the following six relevant topic areas:



These topics pertain to everyone's association, regardless of membership size. Take some time to read through the session descriptions and build an Institute curriculum that's right for you.

Daily Schedule

Saturday, March 24 - RCE Apparel Day

New AE Networking Breakfast

7:45 a.m. - 8:45 a.m. | Sheraton Charlotte | Mecklenburg Ballroom 3, First Floor

Continental Breakfast

8:00 a.m. – 9:00 a.m. | Sheraton Charlotte | Symphony Ballroom Foyer, First Floor *Sponsored by: SEI/NAVICA MLS*

Opening Session

9:00 a.m. - 10:30 a.m. | Sheraton Charlotte | Symphony Ballroom, First Floor

The Opening Session is the official kick-off to the 2018 AE Institute. Come and meet the AEI team, and leave exhilarated by a keynote address from Jon Gordon, a best-selling author and speaker who is passionate about developing positive leaders, organizations and teams. You'll also hear from 2018 NAR President Elizabeth Mendenhall, who'll offer some special remarks. *Sponsored by: realtor.com*[®]

Build Culture and Build Success



11:30 a.m. – 12:30 p.m. | Westin Charlotte | Grand Ballroom D, Level Two *Tricia Thomas, RCE, CEO, Bay East Association of REALTORS®, CA*

Learn to define your association culture and identify the components that contribute to highly productive organizations. This session will help you identify both negative and positive cultures, and it will show you how to navigate through both to achieve a strong, sustainable culture. Work through the seven steps to building culture to move your organization towards success.

Engagement Is not a Four Letter Word



11:30 a.m. – 12:30 p.m. | Westin Charlotte | Grand Ballroom C, Level Two *Tracy Weir, Managing Partner, August Partners, LLC, Portland, OR*

All too often, AEs are stymied by their members' lack of engagement. It's not for lack of trying. Events, email, and personal outreach can all fall flat. Learn how to engage and excite members about your mission and vision with some of the following: messaging and positioning, focus groups, personas, marketing automation, and member portals. And then watch as members sit up, take notice, and engage in your association.

Your Personal Leadership Brand: Discover It, Build It, Live It

11:30 a.m. – 12:30 p.m. | Westin Charlotte | Grand Ballroom AB, Level Two *Kevin McNulty, Founder, Humadyn-Life Skills Institute, Murfreesboro, TN*

This dynamic program is all about who you are as a leader. It's a cutting-edge, thoughtprovoking assessment that essentially asks, "Who are you as a leader and what is your personal leadership brand (PLB)?" After much interactive group exploration of these questions, Soft Skills Coach Kevin McNulty will share how you can create and develop a PLB that will make you more effective and influential amongst your board members, staff, and membership.



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ASSOCIATION of



CHICAGO

1941

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1946

CHICAGO

John J. Roache Wisconsin Association of Real Estate Brokers and Milwaukee Real Estate Board

1947

CHICAGO

A.R. Saunders Michigan Real Estate Association

1948

CHICAGO

A.R. Saunders Michigan Real Estate Association

1949

CHICAGO

Ray Hofford

Massachusetts Real Estate Association and Boston Real Estate Board

1950

CHICAGO

Ray Hofford

Massachusetts Real Estate Association and Boston Real Estate Board

1951

CHICAGO

Wesley P. Stevens New Jersey Association of Real Estate Boards

Daily Schedule

Saturday, March 24 - RCE Apparel Day

MLS Boot Camp



11:30 a.m. - 12:30 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level Facilitator: Nobu Hata, Director of Member Engagement, Member Experience Group, NAR Panelists: Maren Leiah Brisson-Kuester, Broker, Cottinaham Chalk Haves REALTORS®, Charlotte, NC: Caitlin McCrory, MLS Manager, Association and MLS Governance, NAR; Jim Harrison, President and CEO, MLSListings Inc., Sunnyvale, CA

The MLS is at the core of your members' business, and it is being bombarded daily with new technology solutions. With so many new initiatives in a constantly changing landscape, it may seem impossible to keep up. This session will bring you up to speed with practical information from policy and trends to what's new with RESO, and how to partner with members to facilitate change within the echelons of leadership. Stay on top of new initiatives and learn how to best serve your members and embrace the MLS universe.

NRDS and E-Commerce



11:30 a.m. - 12:30 p.m. | Westin Charlotte | Providence Ballroom II, Lobby Level Chris DeRosa, RCE, CAE, IOM, Managing Director Financial Info Systems, NAR

Come learn what you need to do to maintain members' NRDS data, and learn the importance of how NRDS data interacts with the local, state, and national associations, as well as other systems such as Realtor.com, the Action Center, mailing lists, and more. Bring your questions and Chris will supply the answers.

Grab-and-Go Lunch

12:30 p.m. – 1:00 p.m. | Westin Charlotte | Grand Ballroom Foyer, Level Two

Grab a sandwich and a drink and head to a networking roundtable or workshop, drop in on the NAR Dues Forum, or help with the charity project (A Child's Place).

Sponsored by: MMSI

NAR Dues Forum

12:45 p.m. – 1:45 p.m. | Westin Charlotte | Grand Ballroom C, Level Two

Panelists: Elizabeth Mendenhall, President, NAR; John Smaby, President-Elect, NAR; Tom Riley, Treasurer, NAR; Bob Goldberg, CEO, NAR; Bill Malkasian, SVP, Chief Advocacy Officer, NAR; Laura Crowther, RCE, CEO, Coastal Carolinas Association of REALTORS[®], SC; Bill Martin, RCE, CEO, Florida Association of REALTORS[®]; John Sebree, RCE, Missouri REALTORS[®]

Hear first-hand from NAR leaders how they're leading the organization forward and how new initiatives will be funded. This is your chance to have your questions answered so you can take this information back to your members and help them be more informed when it's time to vote on these proposed changes.

Note: This forum will be repeated on Sunday from 1:00 p.m. – 2:00 p.m. in the Westin, Grand Ballroom C.

Networking Roundtables

12:45 p.m. – 1:45 p.m. Westin Charlotte | Grand Ballroom AB, Level Two

Take some time to share tried and true solutions. These roundtables will help you connect with your peers and exchange different experiences and perspectives in the REALTOR® association management world and the real estate industry.

AEI Charity Project - A Child's Place

12:45 p.m. – 1:45 p.m. | Westin Charlotte | Uptown Ballroom, Lobby Level

Program Key







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CHICAGO

Wesley P. Stevens New Jersey Association of Real Estate Boards

1953

CHICAGO

Phil E. Berg Colorado Association of Real Estate Boards and Denver Board

1954

CHICAGO

Phil E. Berg

Colorado Association of Real Estate Boards and Denver Board

1955

CHICAGO

James J. Spatz Dayton Real Estate Board (OH)

1956

CHICAGO

Robert Schott San Jose Real Estate Board (CA)

1957

CHICAGO

Robert Schott San Jose Real Estate Board (CA)

1958

CHICAGO

Bill Hammond Real Estate Board of Greater Baltimore (MD)

1959

CHICAGO

W.J.B. Schimfessel Arizona Association and Phoenix Real Estate Board

Daily Schedule

Saturday, March 24 - RCE Apparel Day

Workshop: What Commercial Members Need from Their Association

12:45 p.m. – 1:45 p.m. | Westin Charlotte | Providence Ballroom II, Lobby Level Tracy Johnson, President & CEO, Commercial Association of REALTORS® Wisconsin; Kendra Yevoli, Executive Director, Commercial Association of REALTORS® New Mexico

Are commercial practitioners underserved in your association? Although they may comprise a small segment of your membership, commercial practitioners need services too. Because commercial real estate professionals' business is so different from their residential counterparts, many AEs aren't sure how to serve them. Hear directly from commercial AEs on how to better understand and manage commercial practitioners' needs and expectations, and thereby grow your membership.

Workshop: From Red to Black: Professional Development Revenue Streams

12:45 p.m. – 1:45 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level Bill Wald, RCE, CAE, Chief Executive Officer, Minneapolis Area Association of REALTORS[®], MN; Lacy Schuldt, Education Manager, Minneapolis Area Association of REALTORS[®], MN

Does your association struggle for a new direction to produce nondues revenue? Discover how to create value for all member-types, including top-producing brokers, appraisers, and commercial members, while increasing revenue. Explore how establishing and building partnerships, marketing and pricing, and thinking outside the box can help you increase education revenue streams.

AIP/One-on-One Sessions

1:00 p.m. - 4:00 p.m. | Westin Charlotte | Park Room, Level Two

State Chief Staff Meeting

1:30 p.m. – 3:00 p.m. | Westin Charlotte | Providence Ballroom I, Lobby Level

An opportunity for state association chief staff executives to discuss issues and share insights. Attendance is limited to state chief staff only.

Beyond the Planning Retreat Bubble: Create Alignment through Collaboration



2:00 p.m. – 3:00 p.m. | Westin Charlotte | Grand Ballroom D, Level Two Evan Fuchs, ABR, AHWD, CRS, e-PRO, GRI, RENE, RSPS, SFR, SRS, Broker, Trainer, Speaker, Real Success Concepts, Bullhead City, AZ

For associations to succeed, staff and volunteers must work together with a clear purpose, and an understanding of evolving member business needs. Learn how to create alignment among your members and build on existing strengths by implementing a collaborative process that incorporates input from various association stakeholders and exists outside the silo of the annual planning retreat. Plus, receive tools and worksheets so you can get started right away.





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CHICAGO

John Baswell Alabama Real Estate Association and Birmingham Real Estate Board

1961

CHICAGO

Marjorie Miller Des Moines Real Estate Board (IA)

1962

CHICAGO

Robert S. Elwell Real Estate Board of Rochester (NY)

1963

CHICAGO

Charles Welch Louisville Real Estate Board

1964

CHICAGO

We've Come of Age!

Kenneth L. Sampson Toledo Board (OH)

1965

DENVER

On to New Heights of **Education**

Robert E. Cook Illinois Association of Real Estate Boards

1966

CHICAGO

Lee Doucette Minneapolis Board (MN)

1967

ALBUQUERQUE

Milton Strouse Pennsvlvania Realtors Association

Daily Schedule

Saturday, March 24 - RCE Apparel Day

Be the Informed, Social and Connected AE



2:00 p.m. – 3:00 p.m. | Westin Charlotte | Grand Ballroom C, Level Two Andrew Sims, RCE, PSA, CEO, Dayton Area Board of REALTORS®, OH; Mike Valerino, RCE, Chief Operating Officer, Akron Cleveland Association of REALTORS®, OH

The world of organized real estate is constantly changing. New people, new companies, new technologies, and new issues confront REALTOR® associations and their members every day. Discover how to lead your association through it all and stay ahead of the curve by re-thinking how you consume information, brand yourself on social media, and network with other professionals.

No, No, Please not Another Meeting!



2:00 p.m. - 3:00 p.m. | Westin Charlotte | Grand Ballroom AB, Level Two Roger Turcotte, GRI, Owner, Roger Turcotte and Co., LLC, Contoocook, NH

Volunteers and staff waste thousands of hours each year attending meetings that have no purpose and create no meaningful outcome (other than frustrating staff members and irritating dedicated volunteers). This session will provide AEs with the tools necessary to reduce the amount of time that is wasted in meetings, and impart on them the eight keys to training great meeting leaders.

What's Going on With MLS?



2:00 p.m. - 3:00 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level

Facilitator: Kevin McQueen, President, T3 MLS, T3 Sixty, San Juan Capistrano, CA

Panelists: Brad Bjelke, CEO, UtahRealEstate.com, Sandy, UT; Holly Mabery, ABR, GRI, RSPS, SRS, Chief Instigator, Real Chaos Solutions, LLC, Cottonwood, AZ; Shelley Specchio, RCE, e-PRO, CMLX3, CEO, MIBOR REALTOR® Association, Indianapolis, IN

The MLS is evolving into a complex and innovative landscape that can be a challenge to manage. From policy changes to technology trends, this session will help make sense of the newest MLS initiatives. Learn strategies and best practices to elevate customer service, increase engagement and further collaboration with your members. MLS users want services and tools that allow their business to grow. Listen closely to this panel of experts and hear how you can help your MLS move into the future.

NAR Policy 101



Policy is just one of the many facets of a REALTOR® association executive's job. Is it possible to know everything about policy? Probably not. But with the tools available to you from NAR, you'll be well on your way to managing policy issues at your association. Learn about NAR's policy review process, Code of Ethics training, online resources, and other "need-to-know" information to understand this key component of REALTOR® association management.

SNACK BREAK

3:00 p.m. - 3:30 p.m. | Westin Charlotte | Grand Ballroom Foyer, Level Two





Supra is proud to sponsor the AE Institute Icebreaker Reception on March 24

Opening doors is just the beginning



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CHICAGO

A Quarter Century of Education

William Magel New York State Association of Real Estate Boards

1969

ATLANTA

The Changing Times

John Mosely Southern Alameda County Board (CA)

1970

CHICAGO

The Decade of Change

Robert Ferguson New Jersey Association of **Realtor Boards**

1971

SAN DIEGO

Dialogue and Decision

Frank Rogers Cincinnati Real Estate Board (OH)

1972

CHICAGO

James L. Bichsel North Carolina Association

1973

ORLANDO

Gardner Dougherty Greater Hartford Board (CT)

1974

CHICAGO

Norman Chappel Fort Lauderdale Area Board (FL)

Daily Schedule

Saturday, March 24 - RCE Apparel Day

Amplify Your Advocacy Success and Meet Vote/Act/Invest **Core Standards**



3:45 p.m. - 5:00 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level

Justin Y. Allen, Senior Strategic Consultant, REAL Strategies, Bountiful, UT; Seth Palmer, Political Communications and Regulatory Affairs Director, North Carolina REALTORS®; Clarke Richardson Wise, Vice President of Government Relations, Mississippi REALTORS®

REALTOR® Party advocacy is as much a member benefit as it is a member business builder, and it demonstrates the value proposition of association membership. REALTOR® Party also highlights how our members and our resources are used in local communities. Learn how to step up your advocacy efforts, meet the Core Standards, and communicate your advocacy successes so everyone (consumers, elected officials, and members) are engaged.

Stay Relevant in the Digital Information Age

3:45 p.m. – 5:00 p.m. | Westin Charlotte | Grand Ballroom D, Level Two



You must meet members' ever-evolving needs. Learn how to do that in innovative and unique ways, and on their timeline. Ensuring they remain relevant and see value in the association is a never-ending cycle of determining what, where, and how to meet their needs. Crack that and you'll maintain high association customer satisfaction levels.

Technology Tools Your Team Will Actually Love

3:45 p.m. - 5:00 p.m. | Westin Charlotte | Grand Ballroom C, Level Two Craig Grant, e-PRO, CEO, The Real Estate Technology Institute, Stuart, FL

How would you like to eliminate a lot of time and cost from your daily activities? This includes reducing operational costs such as printing certificates and course manuals, and learning some time-saving technological tricks and tools. Wouldn't you like to get some of your valuable time back to do other things, such as member outreach? Then get ready to love this session as Craig shares some awesome tools to accomplish all that and more.

The Power of Synergy - How to Work with Volunteers

3:45 p.m. - 5:00 p.m. | Westin Charlotte | Grand Ballroom AB, Level Two Melanie McLane, ABR, CRB, CRS, e-PRO, GREEN, GRI, RAA, RSPS, SRES, SRS, President, McLane Solutions, Jersey Shore, PA

The AE sets the association culture, which should involve mutual respect and shared goals. Not all volunteers are on board with the association culture. Some volunteers become involved because of personal agendas, whether it is building a resume or trying to "fix the board." The AE is also challenged with drawing members from various specialties into the association, as well as bringing in fresh faces and developing future leadership. Gain tips and techniques you need to interact with your diverse members while still accomplishing association goals.

Icebreaker Reception

5:30 p.m. - 8:30 p.m. | NASCAR Hall of Fame

Join your friends and colleagues for this special Institute welcome reception at Charlotte's very own NASCAR Hall of Fame. Come and renew old friendships and create new ones in a unique environment that will entertain and show everyone a glimpse into the racing world. And help us as we celebrate the 75th anniversary of the AE Institute!

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PHOENIX

Jerry Kraus San Diego Board (CA)

1976

CHICAGO

Almon "Bud" Smith Ohio Association

1977

ALBUQUERQUE

How to Do It Better

Charles Staro New York State Association

1978

CHICAGO

Professional Perspective Jess Olivan Contra Costa Board (CA)

1979

ATLANTA

Tomorrow's Challenges Today

Michael Whalen Greater Boston Real Estate Board (MA)

1980

CHICAGO

Passport to the 80's Barbara Lindquist Fort Collins Board (CO)

1981

SAN DIEGO

On the Crest of the Wave William Cozart Nevada Association

Daily Schedule

Sunday, March 25 - AEI Throwback Apparel Day

New Day Dawning: NAR in 2018 and Beyond; Breakfast with NAR CEO Bob Goldberg

Breakfast 8:00 a.m. - 8:30 a.m. | Program 8:30 a.m. - 9:30 a.m.

Sheraton Charlotte | Symphony Ballroom, First Floor Join NAR CEO Bob Goldberg, for an update on NAR issues. Ask the questions you need answers to in this open forum with your peers and national counterpart. *Sponsored by: NAR Office of the CEO*

What's in Your Garden? Cultivate, Nurture and Grow Your Association's Culture and Environment



10:30 a.m. – 11:30 a.m. | Westin Charlotte | Grand Ballroom D, Level Two *Kevin McNulty, Founder, Humadyn-Life Skills Institute, Murfreesboro, TN*

Imagine for a moment that your association is a garden and you are the master gardener. Now imagine that another gardener has unfettered access to your garden. What would they see? "What's in Your Garden?" is a powerful metaphor that helps audiences think about and see their organization from a workplace perspective. Workplace expert Kevin McNulty will take you through a process to help you cultivate and improve your association's culture and operating environment.

Maximize Your Marketing Budget with Video



10:30 a.m. – 11:30 a.m. | Westin Charlotte | Grand Ballroom C, Level Two Marki Lemons Ryhal, ABR, ABRM, CIPS, CRS, SRS, Social Media Speaker, Marki Lemons Unlimited Inc., Chicago, IL

By the end of this year, 74% of all online content viewed will be in video form. For only \$5, you can turn one video into photos, podcasts, blogposts, Tweets, Facebook status updates and more. At that price, you can't afford to not be involved. Learn how to leverage video to engage, encourage, and motivate your members to take action.

Leadership... Winning Others Over vs. Winning Over Others



10:30 a.m. – 11:30 a.m. | Westin Charlotte | Grand Ballroom AB, Level Two Edward Hatch, CRS, GRI, President, Ed Hatch Seminars, Inc., Gambrills, MD

Better leadership starts with communication skills that seek to understand and engage those on the team. So, how do you go about winning the cooperation of others in an environment of strongly felt differences? The answer is to understand, master, and implement the principles of influence, persuasion, leadership, and negotiation. Observe how to appropriately respond to each to build consensus and reach agreement.

Use Volunteers to Achieve Advocacy Goals



10:30 a.m. – 11:30 a.m. | Westin Charlotte | Providence Ballroom III, Lobby Level Facilitator: Cady Thomas, Senior Vice President of Government Affairs, North Carolina REALTORS® Panelists: David Stark, Public Affairs Director, Bay East Association of REALTORS®, CA; Gay Wilson, Association Executive, Hopkinsville Christian & Todd County Association of REALTORS®, KY

Even a REALTOR® association with a staff of one can have an effective advocacy program. By leveraging your members' sales skills and community contacts, you can show them how being an active REALTOR® Party advocate is good for their business while growing association successes. This session will share successful, real-world advocacy examples in which any size association can participate.

Program Key —

 Advocacy
 Association Culture & Collaboration

 AE Fundamentals
 Communications & Technology

Leadership

MIS

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CHICAGO

Exploring New Horizons John F. Osta Greater Syracuse Board (NY)

1983

ARLINGTON

Capital Experience G. Bradford Johnson Columbus Board (OH)

1984

CHICAGO

The Executive Connection

Lynda M. Blacque Greater Hartford Board (CT)

> 1985 RENO

Pursuit of Excellence Patricia Huebner

LaGrange Board (IL)

1986

PHILADELPHIA

Past Perspective/Future Focus

Ravmond Blair Illinois Association

1987

PHOENIX

Pioneers to Professionals

George Patt Oklahoma Association

1988

LEXINGTON

The Winning Tradition C. Susan Black Scottsdale Board (AZ)

Daily Schedule

Sunday, March 25 - AEI Throwback Apparel Day

NAR Dues Policies and Dues Remittance Procedures



10:30 a.m. - 11:30 a.m. | Westin Charlotte | Providence Ballroom II, Lobby Level John Pierpoint, CFO, SVP Finance & Buildings, NAR; Patty Garcia, Managing Director, Dues Compliance, NAR

Attend this session and get the answers to your questions about the NAR dues remittance and collection process. Some of the specific topics covered include dues definitions in NAR's Bylaws, local association staff responsibilities with respect to NAR's dues reconciliation and remittance process, Consumer Advertising Campaign assessments, Institute Affiliate member dues, and the NAR delinquency/collection process.

AIP/Investment Process and Strategy

10:30 a.m. - 11:30 a.m. | Westin Charlotte | Park Room, Level Two

AIP/One-on-One Sessions

11:30 a.m. - 2:00 p.m. | Westin Charlotte | Park Room, Level Two

Collaboration: The By-Product of a Healthy Culture

11:45 a.m. - 12:45 p.m. | Westin Charlotte | Grand Ballroom D, Level Two Pamela Erman, CRS, GRI, President, Real Estate Guidance Inc., Virainia Beach, VA

It's been said that if you want something to change, get uncomfortable! Healthy collaboration allows for just that. It's the foundation of a power culture that encourages equal amounts of cooperation, creativity and conflict. If you're ready to challenge the status quo and respect others time, talent, and ideas, then join us for this enlightening session. Learn to play to win instead of playing to not lose!

Get Inked! How to Earn Media Coverage

11:45 a.m. - 12:45 p.m. | Westin Charlotte | Grand Ballroom C, Level Two Tracey Gould, M.S., IMC, CPSM, Vice President, Communications and Marketing, North Carolina REALTORS®

In today's media and content-thirsty environment, it's critical to positively represent the REALTOR® brand in the media and elevate the brand perception to consumers. While the REALTOR® brand is nationally represented in the media via NAR's consumer marketing campaigns (think Phil's-osophies), it needs to be reinforced at the local and state level to bolster the image among local consumer markets. While it may seem daunting, earning regular and positive media coverage is 100 percent achievable with an intentional plan. Now, let's get inked!

Be-YOU-To-A-Full: Authentic Leadership for Life

11:45 a.m. - 12:45 p.m. | Westin Charlotte | Grand Ballroom AB, Level Two Holly Duckworth, CAE, CMP, CEO, Leadership Solutions International, Denver, CO

Each day we brave a new wilderness. We live in interesting times as humans; both seeking approval and trying to rebel from authority. True leadership doesn't require us to change who we are. It requires us to be who we are. This session invites you to Be - YOU - to a full. This session shares case studies, research, and examples to inspire your authentic leadership for a dynamic industry.





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BOSTON

The Learning Revolution Carole Badger Greater Madison Board (WI)

1990

SAN DIEGO

Chart Your Course Jesse Livesay Dayton Area Board (OH)

1991

MINNEAPOLIS

Excellence by Design Marilyn Moran, RCE Plymouth County Board (MA)

1992

ORLANDO

The Magic of Learning Roy Currie *Charlotte Association (NC)*

1993

SAN FRANCISCO

Golden Anniversary by the Golden Gate

James Link San Fernando Valley Association (CA)

1994

NASHVILLE

Shine With the Stars Diane Ruggiero, RCE Burlington County Board (NJ)

1995

CHICAGO

Beyond Borders

Michelle Brown and Scott Macivor Colorado Association and

Toronto Real Estate Board (Ontario, Canada)

Daily Schedule

Sunday, March 25 - AEI Throwback Apparel Day

MLS Cybercrime and Cybersecurity Best Practices



AEF

11:45 a.m. – 12:45 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level Chloe Hecht, Senior Counsel, Legal Affairs, NAR

Cybercrime starts with bad actors lying about their intended use for your MLS data and any open door they can find. Stop them before they start by learning some data security best practices. Learn how to spot anything from a simple phishing email to a large-scale attack. And see how a well-crafted license agreement can keep vendors and brokers honest.

Core Standards 101

11:45 a.m. – 12:45 a.m. | Westin Charlotte | Providence Ballroom II, Lobby Level

John Sebree, RCE, CIPS, CEO, Missouri REALTORS[®]; Donna Stone, RCE, e-PRO, Association Executive, Jefferson City Area Board of REALTORS[®], MO

The Core Standards were approved by NAR's Board of Directors in May 2014 and amended in May 2016. The purpose of the standards is to raise the bar for REALTOR® associations and ensure high-quality service for REALTORS®. Attend this class to ensure you're on the right track for 2018 certification, and take away a few tips and tricks to make the certification process run smoothly for you and your association.

Grab-and-Go Lunch

12:45 p.m. - 1:15 p.m. | Westin Charlotte | Grand Ballroom Foyer, Level Two

Grab a sandwich and a drink and head to a networking roundtable or workshop, drop in on the NAR Dues Forum, or help with the charity project (A Child's Place).

Sponsored by: Rapattoni

NAR Dues Forum

1:00 p.m. - 2:00 p.m. | Westin Charlotte | Grand Ballroom C, Level Two

Panelists: Elizabeth Mendenhall, President, NAR; John Smaby, President-Elect, NAR; Tom Riley, Treasurer, NAR; Bob Goldberg, CEO, NAR; Bill Malkasian, SVP, Chief Advocacy Officer, NAR; Laura Crowther, RCE, CEO, Coastal Carolinas Association of REALTORS[®], SC; Bill Martin, RCE, CEO, Florida Association of REALTORS[®]; John Sebree, RCE, Missouri REALTORS[®]

Hear first-hand from NAR leaders how they're leading the organization forward and how new initiatives will be funded. This is your chance to have your questions answered so you can take this information back to your members and help them be more informed when it's time to vote on these proposed changes.

Networking Roundtables

1:00 p.m. – 2:00 p.m. | Westin Charlotte | Grand Ballroom AB, Level Two

Take some time to share tried and true solutions. These roundtables will help you connect with your peers and exchange different experiences and perspectives in the REALTOR® association management world and the real estate industry.

AEI Charity Project - A Child's Place

1:00 p.m. – 2:00 p.m. | Westin Charlotte | Uptown Ballroom, Lobby Level



FAIR HOUSING MAKES U.S. STRONGER

COMMEMORATE THE 50TH ANNIVERSARY OF THE FAIR HOUSING ACT

- Showcase the "Bug" and utilize these Communications Resources created by NAR to underscore how **Fair Housing Makes Us Stronger**
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- Share your story and read examples of how other Associations are joining the commemoration at www.FairHousing.realtor



Articles





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Claire Shahzad Northeast Tarrant County Board (TX)

1997

LOS ANGELES

Dream It... Do It!

Deborah van Eersel Charlottesville Area Association (VA)

1998

DENVER

Summit '98 - A Peak Experience

Dianne McMillan North San Diego County Association (CA)

1999

BANFF

(ALBERTA, CANADA)

Nations Achieving Results, Canadian Rockies Educational Adventure

Peter Cornell and Dan Russell

Ann Arbor Board (MI) and Alberta Real Estate Association (Canada)

2000

BOSTON

Ivy League Institute

Foster Edwards, RCE Corpus Christi Association (TX)

Daily Schedule

Sunday, March 25 - AEI Throwback Apparel Day

Workshop: Board Orientation Toolkit Overview

1:00 p.m. – 2:00 p.m. | Westin Charlotte | Grand Ballroom D, Level Two *Presented by the AE YPN Advisory Board*

Michele Holen, RCE, Chief Operating Officer, Portland Metropolitan Association of REALTORS[®], OR; Katie Shotts, RCE, e-PRO, Chief Operating Officer, Pinellas REALTOR[®] Organization, FL

Giving your board of directors an overview of their duties just got a lot easier. Join Michele Holen, RCE, chair of the 2017 Board Orientation Work Group and 2018 AE YPN Advisory Board chair, and Katie Shotts, RCE, member of the 2017 Board Orientation Work Group and 2018 AE Institute Advisory Board, as they walk you through the new Board Orientation Toolkit and share how to customize it for your board of directors.

Workshop: Leverage Technology to Transform Association Offices for Members

1:00 p.m. – 2:00 p.m. | Westin Charlotte | Providence Ballroom I, Lobby Level

Adrienne Ciskey, Labs Manager, Center for REALTOR® Technology Labs; Abigail Creitz, Librarian and Multimedia Content Producer, Information Services, NAR; Chad Curry, Managing Director, Center for REALTOR® Technology

How can you integrate simple technology into your association office to maximize your members' experience when they visit? Let the National Association of REALTORS® Center for REALTOR® Technology and Information Services groups help you transform your association space into a member destination. Learn how easy it can be to meet members' technology needs right in your association office, and see some of this technology in action with an onsite demonstration.

Workshop: We've Never Done it That Way: Unique Leadership Methods and Tactics

1:00 p.m. – 2:00 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level Clint Skutchan, RCE, e-PRO, Founder & CEO, TWO WAY C3, Fort Collins, CO

Learn methods and tactics to help your association identify and overcome the "we've always done it that way" mentality. Systematically develop an organizational culture that supports unique approaches, techniques, and ideas. Take away original approaches and resources to help with these efforts.

Stay Relevant, Meet Core Standards, and Gain Power with the Advocacy Trifecta



2:15 p.m. – 3:15 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level *Christine Berger, e-PRO, Vice President, Political Affairs, Minnesota REALTORS*[®]

Learn how the Advocacy Trifecta can help you use members and NAR tools and funds to gain political power, be relevant in policy discussions, and meet the NAR Core Standards. The Advocacy Trifecta is the secret sauce for our REALTOR® recipe for success. REALTOR® associations need to engage in all areas of advocacy to ensure our efforts, values, and members are front and center with elected officials. Let's roll up our sleeves and get moving together. Remember that in politics, if you are not at the table, you are on the menu!



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NEW ORLEANS

2001: A Learning Odyssey

Ginger Downs, RCE Seattle King County Association (WA)

2002

ST. LOUIS

This Institute's For You

Henry DiGiacomo, RCE Cape Cod & Islands Association (MA)

2003

CHICAGO

Color & Light: The Picture of Professionalism

R. Scott Brunner, RCE Mississippi Association

2004

CINCINNATI

Dare to Dance the Tide

Helen Carter, RCE Williamson County Association (TN)

2005

VANCOUVER

(BRITISH COLUMBIA, CANADA)

Beyond Borders: 2005

Terry Penza, RCE and Brad Scott North Shore-Barrington Association (IL) and Real Estate Board of Greater Vancouver (British Columbia, Canada)

Daily Schedule

Sunday, March 25 - AEI Throwback Apparel Day

Work Together for a Better Community



2:15 p.m. – 3:15 p.m. | Westin Charlotte | Grand Ballroom D, Level Two

Terri Marshall, Executive Director, Housing Opportunity Foundation, Charlotte Regional REALTOR® Association, NC

Panelists: Laura D. Belcher, President & CEO, Habitat for Humanity Charlotte, NC: Mike Hege, MRE, ABR, AHWD, GRI, GREEN, MRP, e-PRO, CRS, Broker-in-Charge, Pridemore Properties, Huntersville, NC; Julie A. Porter, President, Charlotte/Mecklenburg Housing Partnership, NC

The Housing Opportunity Foundation, the charitable arm of the Charlotte Regional REALTOR® Association, positions its members as leaders within the area of housing and beyond. Join this session to learn how the foundation orchestrated its largest community service project, REALTORS® Care Day, and engaged numerous community partners and more than 700 REALTOR® volunteers to address critical housing needs in a two-county area.

Trust Based Leadership



2:15 p.m. – 3:15 p.m. | Westin Charlotte | Grand Ballroom AB, Level Two Mark Given, ABR, CRS, GRI, SRES, Founder of The Trust Based Philosophy, Mark Given International, Roanoke Rapids, NC

Now more than ever, the world needs companies, organizations, and people that do the right thing, even when no one is watching (but someone is always watching!). Learn the necessary steps to improve a culture that carefully and concisely inspires the minds, hearts, and souls of your organization. Eliminate debate by creating "fabled service stories" and empower your team members to live out clear expectations that drive members to your door and guarantee results.

Develop and Launch a REALTOR® Value Campaign

2:15 p.m. – 3:15 p.m. | Westin Charlotte | Grand Ballroom C, Level Two

Facilitator: Mike Caesar, Director of Marketing and Communications, Charlotte Regional REALTOR® Association, NC

Panelists: Kyla Barcus, Director of Communications & Outreach, Kansas City Regional Association of REALTORS® & Heartland Multiple Listing Service, KS; Kevin Juliano, e-PRO, Digital Director, Pennsylvania Association of REALTORS®; Suzanne Westrum, Vice President of Communications and Marketing, San Antonio Board of REALTORS®, TX

A particular section of the Core Standards brings trepidation to almost all who read it: consumer outreach. How do you create an effective consumer outreach campaign within budget? How do you convince leadership that it's worth the cost? Where do you find an effective team to bring it all together? This panel of communications directors will help you get started and show how it will come together if you focus on your audience.

I'm a New AE, Now What?



2:15 p.m. – 3:15 p.m. | Westin Charlotte | Providence Ballroom II, Lobby Level Tessa Hultz, RCE, CAE, CIPS, SRES, CEO, Raleigh Regional Association of REALTORS[®], NC

The first year on the job can be a series of surprises, combined with the necessity of learning, managing, and navigating a wide range of activities and personalities. And it can be overwhelming, to say the least. Find out what you should look for, common mistakes made the first year, and resources available to you.





l am so grateful our story was told.

REALTOR® Kay Wilson-Bolton serves hot meals to 600 people in need each week. Because she was selected as a 2017 Good Neighbor Award winner, her nonprofit received \$10,000 and national publicity so that she can do even more good.

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Visit nar.realtor/gna. Click "Nominate" for entry form and "For Media and AEs" for the Media Kit.

AEs: Do you have your own Good Neighbor Awards? NAR can help! We provide all the materials, one-on-one counseling, and possible grant money to make it turn-key for state and local boards. Contact Sara Geimer at sgeimer@realtors.org







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RENO

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Dave Phillips, RCE Charlottesville Area Association (VA)

2007

SAN DIEGO

Navigate to Success

Tracy Huotari, RCE Duluth Area Association (MN)

2008

BOSTON

Innovate, Educate, Celebrate

Patrick Reilly, RCE New York State Association

2009

COLORADO SPRINGS

Reach Your Peak Bob Hamilton, RCE *Georgia Association*

2010

QUEBEC CITY (QUEBEC, CANADA)

Beyond Borders: 2010

Jenny Pakula, RCE and Ed Barisa Oregon Association and Ontario Real Estate Association (Canada)

2011

DALLAS

Big, Bold, Breakthrough Rebecca Grossman, RCE Virginia Peninsula Association

Daily Schedule

Sunday, March 25 - AEI Throwback Apparel Day

Fundraising - RPAC and Beyond



3:30 p.m. – 4:30 p.m. | Westin Charlotte | Grand Ballroom C, Level Two Gavin Blair, CEO, Iowa Association of REALTORS[®]; Nathan Gorton, Government Affairs Director, Washington REALTORS[®]

This fast-paced, solution-oriented session for new and seasoned AEs will provide some RPAC fundraising basics and help you take your efforts to the next level. Gain a better understanding of how your fundraising can help you get "skin in the game" as well as meet other NAR fundraising requirements. You will leave this session with new ideas and a renewed energy for fundraising.

Distractions, Detractors and Tin Foil Hats – Leveling Up in Culture and Leadership



3:30 p.m. – 4:30 p.m. | Westin Charlotte | Grand Ballroom D, Level Two Holly Mabery, ABR, GRI, RSPS, SRS, Chief Instigator, Real Chaos Solutions, LLC, Cottonwood, AZ

We can all be one Facebook post away from confusion, chaos, and another possible conspiracy theory. Local and state associations have a unique opportunity right now to reach members where they are and help them rise. The opportunity is deeper than just hosting another CE class or meeting. It's about creating a culture of why we exist and bringing your members into the association fold. Attend Holly's session and learn how to create a series of next steps to implement culture building blocks and bring your members on board.

Own Your Time: Strategies for a Productive and Balanced Life



3:30 p.m. – 4:30 p.m. | Westin Charlotte | Grand Ballroom AB, Level Two Stephanie Wachman, Executive Coach, Speaker, and Trainer, Life In Balance, LLC, Denver, CO

Squeezing more hours out of your day is not always possible. If your workload is growing and you constantly feel overwhelmed and stressed, then this is the right talk for you. Learn how to manage your time and energy to lower your stress, increase your productivity, and find more balance in your life.

How MLS Data Moves



3:30 p.m. – 4:30 p.m. | Westin Charlotte | Providence Ballroom III, Lobby Level

Facilitator: Kipp Cooper, RCE, CEO, Kansas City Regional Association of REALTORS[®], KS Panelists: Matt Fowler, Vice President of Portals, FBS Creators of Flexmls, Huntsville, AL; Mitchell Skinner, Managing Attorney, Larson Skinner PLLC, Minneapolis, MN; Jeremy Matthew Crawford, CEO, Real Estate Standards Organization (RESO), Raleigh, NC

Still trying to wrap your ahead around the required implementation of the RESO Web API? Then this session is for you. Learn where your data goes and how it gets there. Follow the lifecycle of data as it travels throughout the MLS and see all of the invisible forces at play. Learn about permissions, RETS and APIs, and the three ways brokers disseminate data, and the role the MLS plays to safeguard the information through licensing.

RPAC Major Investor Reception

4:30 p.m. – 5:30 p.m. | Westin Charlotte | JP Charlotte, Lobby Level

This special reception is for RPAC major investors.



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LOUISVILLE

The Triple Crown: It All Starts Here

Mary Cano, RCE North Central Jersey Association

2013

SAN DIEGO

A New Perspective

Marc Lebowitz, RCE Ada County Association (ID)

BALTIMORE

The Future: Own It!

Steve Volkodav, RCE North Shore-Barrington Association (IL)

VANCOUVER (BRITISH COLUMBIA, CANADA)

Beyond Borders: 2015

Carol Seal, RCE and Rob Philipp Greater Chattanooga Association (TN) and Fraser Valley Real Estate Board (British Columbia, Canada)

2016

SAN ANTONIO

Teresa Hatton, RCE Greenwich Association (CT)

DENVER

Laura Crowther, RCE Coastal Carolinas Association (SC)

2018

CHARLOTTE

Angela Shields, RCE Tennessee Association

Daily Schedule

Monday, March 26

RCE Overview and ADF Workshop

7:00 a.m. - 8:00 a.m. | Westin Charlotte | Providence Ballroom II, Lobby Level

Continental Breakfast

7:30 a.m. -8:30 a.m. | Westin Charlotte | Grand Ballroom Foyer, Level Two

General Session

8:30 a.m. - 10:00 a.m. | Westin Charlotte | Grand Ballroom, Level Two

The AE Institute Advisory Board is excited to present to you Dr. Rick Rigsby, President and CEO of Rick Rigsby Communications. Through motivational speaking, corporate coaching, books and social media outlets, Rick encourages and empowers audience members to become great people who do great things. Before Dr. Rigsby gets underway, we'll take some time to honor the 2017 RCE designees.

Collaboration Skills for Success (lunch provided)

10:30 a.m. - 3:00 p.m. | Westin Charlotte | Grand Ballroom, Level Two Facilitator: Jerry Matthews, Advisor, Windermere, FL

This Ted Talk style session will share the best collaboration practices of REALTOR® associations across the country. Learn how successful associations collaborate with one another to gain the best results for their members.

Buffet lunch sponsored by CCIM.



We wish to thank the following companies for their generous sponsorship of the 2018 AE Institute.

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CCIM created the language of global real estate investment. Our courses and worldwide community deploy commercial real estate investment methodologies and tools that speed the pathway between opportunity, a go/no go decision, and success for an asset, taught by instructors who are themselves industry leaders.

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The Charlotte Regional Realtor[®] Association provides its more than 10,000 Realtor[®] members with the resources and services they need to conduct ethical, professional, successful and profitable businesses. The association is dedicated to being the region's primary resource for residential real estate information.

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Visit the Member Value Plus (MVP) Program resource table to find out how you and your members can take part in simple actions and earn real rewards curated for your business. Take action with MVP at AEI to start earning non-dues revenue for your association, plus receive a free copy of the "Little Book" Series 4 Pack.

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www.nar.realtor

Visit the NAR Resource Table to learn about the latest tools and resources from NAR to help you communicate the value of membership! Stop by to learn how your Association can commemorate the 50th anniversary of the Fair Housing Act. Learn about NAR's Orientation resources for Associations, including the Online Orientation National Module, and the Association Resource Packet, available from the REALTOR® Store. Hear details about the 2018 REALTOR® Safety Reimbursement Grant Program. This is the place to learn about the NEW AE Admin system for the Member Center where you can update your Association's content and events.

NAR Fair Housing Commemoration

Commemorating 50 Years of the Fair Housing Act

www.FairHousing.realtor

NAR's yearlong commemoration of the 50th Anniversary of the Fair Housing Act will raise awareness about the significance of this law and create opportunities for advocacy and involvement. NAR has provided a variety of communication resources to help you share with your members the importance fair housing plays in our industry. We encourage you to join NAR in this commitment. Visit the website to learn about the commemoration, to find materials and resources you can use, and to share what you are doing to commemorate the anniversary.

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